

# SECURITIES & EXCHANGE COMMISSION EDGAR FILING

**Surna Inc.**

**Form: 10-Q**

**Date Filed: 2021-05-11**

Corporate Issuer CIK: 1482541

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2021**

*OR*

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission File Number: 000-54286

**SURNA INC.**

(Exact name of registrant as specified in its charter)

**Nevada**

(State or other jurisdiction of  
incorporation or organization)

**27-3911608**

(I.R.S. Employer  
Identification No.)

**1780 55<sup>th</sup> Street, Boulder, Colorado**

(Address of principal executive offices)

**80301**

(Zip code)

**(303) 993-5271**

(Registrant's telephone number, including area code)

Indicate by check mark whether the issuer (1) has filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the last 90 days. **YES  NO**

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). **YES  NO**

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "non-accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

<b>Large Accelerated Filer</b>	<input type="checkbox"/>	<b>Accelerated Filer</b>	<input type="checkbox"/>
<b>Non-accelerated Filer</b>	<input checked="" type="checkbox"/>	<b>Smaller Reporting Company</b>	<input checked="" type="checkbox"/>
		<b>Emerging Growth Company</b>	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). **YES  NO**

Securities registered pursuant to Section 12(b) of the Exchange Act:

<u>Title of each class</u>	<u>Trading Symbol(s)</u>	<u>Name of each exchange on which registered</u>
N/A	N/A	N/A

As of May 11, 2021, the number of outstanding shares of common stock of the registrant was 237,526,638.

Surna Inc.  
Quarterly Report on Form 10-Q  
For the Quarterly Period Ended March 31, 2021

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***In this Quarterly Report on Form 10-Q, unless otherwise indicated, the "Company", "we", "us" or "our" refer to Surna Inc. and, where appropriate, its wholly owned subsidiary.***

#### **CAUTIONARY STATEMENT**

This Quarterly Report on Form 10-Q, including "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Item 2, contains forward-looking statements that involve substantial risks and uncertainties. These forward-looking statements are not historical fact, but are based on current management expectations that involve substantial risks, uncertainties, and other factors, some of which are beyond our control and difficult to predict and could cause actual results to differ materially from those expressed in, or implied by, these forward-looking statements. Forward-looking statements relate to future events or our future financial performance. We generally identify forward-looking statements by terminology such as "may," "will," "should," "expects," "plans," "anticipates," "could," "intends," "target," "projects," "contemplates," "believes," "estimates," "predicts," "potential," or "continue" or the negative of these terms or other similar words. All statements, other than statements of historical fact, are statements that could be deemed forward-looking statements including, but not limited to, any projections of revenue, gross profit, earnings or loss, tax provisions, cash flows or other financial items; any statements of the plans, strategies or objectives of management for future operations; any statements regarding current or future macroeconomic or industry-specific trends or events and the impact of those trends and events on us or our financial performance; any statements regarding pending investigations, legal claims or tax disputes; any statements of expectation or belief; and any statements of assumptions underlying any of the foregoing.

These forward-looking statements are subject to known and unknown risks, uncertainties, assumptions and other factors that could cause our actual results of operations, financial condition, liquidity, performance, prospects, opportunities, achievements or industry results, as well as those of the markets we serve or intend to serve, to differ materially from those expressed in, or suggested by, these forward-looking statements. These forward-looking statements are based on assumptions regarding our present and future business strategies and the environment in which we operate. Important factors that could cause those differences include, but are not limited to:

- our business prospects and the prospects of our existing and prospective customers;
- the impact on our business and that of our customers of the current and future response by the government and businesses to the COVID-19 pandemic, including what is necessary to protect our staff and the staff of our customers in the conduct of our respective businesses;
- the overall impact of the COVID-19 pandemic on the business climate in our industry and the willingness of our customers to undertake projects in light of economic uncertainties;
- our overall financial condition, including any adverse changes in our revenue and business disruption, due to the COVID-19 pandemic business and economic response and its consequences;

- variations in our sales from reporting period to reporting period;
- the inherent uncertainty of product development;
- regulatory, legislative and judicial developments, especially those related to changes in, and the enforcement of, cannabis laws;
- increasing competitive pressures in the CEA (Controlled Environment Agriculture) industry;
- the ability to effectively operate our business, including servicing our existing customers and obtaining new business;
- our relationships with our customers and suppliers;
- the continuation of normal payment terms and conditions with our customers and suppliers, including our ability to obtain advance payments from our customers;

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- general economic conditions, our customers' operations and access to capital, and market and business disruptions including severe weather conditions, natural disasters, health hazards, terrorist activities, financial crises, political crises or other major events, or the prospect of these events, adversely affecting demand for the products and services offered by us in the markets in which we operate;
- changes in our business strategy or development plans, including our expected level of capital expenses and working capital;
- our ability to attract and retain qualified personnel;
- our ability to raise equity and debt capital to fund our operations and growth strategy, including possible acquisitions;
- our ability to identify, complete and integrate potential strategic acquisitions;
- future revenue being lower than expected;
- our ability to convert our backlog into revenue in a timely manner, or at all; and
- our intention not to pay dividends.

Although we believe that the assumptions on which these forward-looking statements are based are reasonable, any of those assumptions could prove to be inaccurate, and as a result, the forward-looking statements based on those assumptions also could be inaccurate. In light of these and other uncertainties, the inclusion of a projection or forward-looking statement in this Quarterly Report on Form 10-Q should not be regarded as a representation by us that our plans and objectives will be achieved. These risks and uncertainties include those described or identified in "Item 1A - Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2020, as updated from time to time in the Company's filings with the U.S. Securities and Exchange Commission (the "SEC"). You should not place undue reliance on these forward-looking statements, which apply only as of the date of this Quarterly Report on Form 10-Q. Except as required by the federal securities laws, we undertake no obligation to revise or update any forward-looking statements, whether as a result of new information, future events or otherwise, to reflect events or circumstances occurring after the date of this Quarterly Report on Form 10-Q. The forward-looking statements and projections contained in this Quarterly Report on Form 10-Q are excluded from the safe harbor protection provided by Section 27A of the Securities Act of 1933, as amended (the "Securities Act").

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## PART I – FINANCIAL INFORMATION

### ITEM 1. FINANCIAL STATEMENTS

#### Surna Inc. Condensed Consolidated Balance Sheets

	<u>March 31, 2021</u>	<u>December 31, 2020</u>
	<u>(Unaudited)</u>	
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash, cash equivalents and restricted cash	\$ 3,271,128	\$ 2,284,881
Accounts receivable (net of allowance for doubtful accounts of \$165,098 and \$165,098, respectively)	26,732	33,480
Inventory, net	519,159	327,109
Prepaid expenses and other	2,064,588	1,037,823
<b>Total Current Assets</b>	<b><u>5,881,607</u></b>	<b><u>3,683,293</u></b>
<b>Noncurrent Assets</b>		
Property and equipment, net	141,825	147,732
Goodwill	631,064	631,064
Intangible assets, net	7,082	7,227
Deposits	8,061	-
Operating lease right-of-use asset	294,900	343,950
<b>Total Noncurrent Assets</b>	<b><u>1,082,932</u></b>	<b><u>1,129,973</u></b>

<b>TOTAL ASSETS</b>	\$	6,964,539	\$	4,813,266
<b>LIABILITIES AND SHAREHOLDERS' DEFICIT</b>				
<b>CURRENT LIABILITIES</b>				
Accounts payable and accrued liabilities	\$	1,790,315	\$	1,784,961
Deferred revenue		6,087,093		3,724,189
Accrued equity compensation		52,794		128,434
Other liabilities		37,078		-
Current portion of operating lease liability		263,662		266,105
Total Current Liabilities		<u>8,230,942</u>		<u>5,903,689</u>
<b>NONCURRENT LIABILITIES</b>				
Note payable and accrued interest		514,918		-
Other liabilities		37,078		74,156
Operating lease liability, net of current portion		106,891		169,119
Total Noncurrent Liabilities		<u>658,887</u>		<u>243,275</u>
<b>TOTAL LIABILITIES</b>		<u>8,889,829</u>		<u>6,146,964</u>
Commitments and Contingencies (Note 7)		-		-
<b>SHAREHOLDERS' DEFICIT</b>				
Preferred stock, \$0.00001 par value; 150,000,000 shares authorized; 42,030,331 shares issued and outstanding		420		420
Common stock, \$0.00001 par value; 350,000,000 shares authorized; 236,526,638 and 236,526,638 shares issued and outstanding, respectively		2,366		2,366
Common stock, \$0.00001 par value; 1,000,000 shares to be issued		67,000		-
Additional paid in capital		26,241,935		26,107,159
Accumulated deficit		(28,237,011)		(27,443,643)
Total Shareholders' Deficit		<u>(1,925,290)</u>		<u>(1,333,698)</u>
<b>TOTAL LIABILITIES AND SHAREHOLDERS' DEFICIT</b>	\$	<u>6,964,539</u>	\$	<u>4,813,266</u>

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Surna Inc.**  
**Condensed Consolidated Statements of Operations**  
**(Unaudited)**

	<b>For the Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2021</b>	<b>2020</b>
Revenue, net	\$ 2,366,529	\$ 1,809,925
Cost of revenue	<u>2,021,923</u>	<u>1,353,401</u>
Gross profit	344,606	456,524
Operating expenses:		
Advertising and marketing expenses	177,145	148,921
Product development costs	112,638	144,948
Selling, general and administrative expenses	740,473	1,108,993
Total operating expenses	<u>1,030,256</u>	<u>1,402,862</u>
Operating loss	(685,650)	(946,338)
Other income (expense):		
Other income (expense), net	(107,000)	14,320
Interest expense	(718)	(6,295)
Total other income (expense)	<u>(107,718)</u>	<u>8,025</u>
Loss before provision for income taxes	(793,368)	(938,313)
Income taxes	-	-
Net loss	<u>\$ (793,368)</u>	<u>\$ (938,313)</u>
Loss per common share - basic and dilutive	<u>\$ (0.00)</u>	<u>\$ (0.00)</u>
Weighted average number of common shares outstanding, basic and dilutive	<u>236,526,638</u>	<u>231,062,462</u>

**Surna Inc.**  
**Condensed Consolidated Statements of Changes in Shareholders' Deficit**  
**For the Three Months Ended March 31, 2021 and 2020**  
**(Unaudited)**

	Preferred Stock		Common Stock			Additional Paid in Capital	Accumulated Deficit	Shareholders' Equity	
	Number of Shares	Amount	Number of Shares	Amount	Number of Shares to be Issued				
Balance December 31, 2020	42,030,331	\$ 420	236,526,638	\$ 2,366	-	\$ -	\$ 26,107,159	\$ (27,443,643)	\$ (1,333,698)
Common shares to be issued in settlement of legal dispute	-	-	-	-	1,000,000	67,000	-	-	67,000
Fair value of vested stock options granted to employees	-	-	-	-	-	-	128,434	-	128,434
Fair value of vested stock options granted to directors	-	-	-	-	-	-	6,342	-	6,342
Net loss	-	-	-	-	-	-	-	(793,368)	(793,368)
Balance March 31, 2021	<u>42,030,331</u>	<u>\$ 420</u>	<u>236,526,638</u>	<u>\$ 2,366</u>	<u>1,000,000</u>	<u>\$ 67,000</u>	<u>\$ 26,241,935</u>	<u>\$ (28,237,011)</u>	<u>\$ (1,925,290)</u>

	Preferred Stock		Common Stock			Additional Paid in Capital	Accumulated Deficit	Shareholders' Equity
	Number of Shares	Amount	Number of Shares	Number of Shares to be Issued	Amount			
Balance December 31, 2019	42,030,331	\$ 420	228,216,638	1,560,000	\$ 2,283	\$ 25,326,593	\$ (25,684,927)	\$ (355,631)
Common shares issued or to be issued on settlement of restricted stock units and award of stock bonuses	-	-	8,310,000	(1,560,000)	83	(83)	-	-
Fair value of vested restricted stock units awarded to employees	-	-	-	-	-	18,872	-	18,872
Fair value of vested stock options granted to employees and directors	-	-	-	-	-	639,020	-	639,020
Net loss	-	-	-	-	-	-	(938,313)	(938,313)
Balance March 31, 2020	<u>42,030,331</u>	<u>\$ 420</u>	<u>236,526,638</u>	<u>-</u>	<u>\$ 2,366</u>	<u>\$ 25,984,402</u>	<u>\$ (26,623,240)</u>	<u>\$ (636,052)</u>

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Surna Inc.**  
**Condensed Consolidated Statements of Cash Flows**  
**(Unaudited)**

	For the Three Months Ended March 31,	
	2021	2020
<b>Cash Flows From Operating Activities:</b>		
Net loss	\$ (793,368)	\$ (938,313)
Adjustments to reconcile net loss to net cash provided by (used in) operating activities:		
Depreciation and intangible asset amortization expense	18,377	30,735
Share-based compensation	6,342	154,426
Other share-based expense	67,000	-
Provision for excess and obsolete inventory	(4,371)	(11,657)
Loss on disposal of assets	-	4,124
Amortization of ROU asset	49,051	46,666
Changes in operating assets and liabilities:		
Accounts receivable	6,748	688
Inventory	(187,679)	(71,279)
Prepaid expenses and other	(1,026,765)	74,924
Accounts payable and accrued liabilities	5,354	289,289
Deferred revenue	2,362,905	(291,104)
Accrued interest	718	-
Lease deposit	(8,061)	-
Operating lease liability, net	(64,672)	(52,849)
Accrued equity compensation	52,794	36,463
Net cash provided by operating activities	<u>484,373</u>	<u>(727,887)</u>
<b>Cash Flows From Investing Activities</b>		
Purchases of property and equipment	(12,326)	-
Net cash used in investing activities	<u>(12,326)</u>	<u>-</u>
<b>Cash Flows From Financing Activities</b>		
Proceeds from issuance of note payable	514,200	-
Net cash provided by financing activities	<u>514,200</u>	<u>-</u>

Net change in cash, cash equivalents and restricted cash	986,247	(727,887)
Cash, cash equivalents and restricted cash, beginning of period	2,284,881	922,177
Cash, cash equivalents and restricted cash, end of period	<u>\$ 3,271,128</u>	<u>\$ 194,290</u>
Supplemental cash flow information:		
Interest paid	\$ -	\$ -
Income taxes paid	<u>\$ -</u>	<u>\$ -</u>

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Surna Inc.**  
**Notes to Condensed Consolidated Financial Statements**  
**(Unaudited)**

**Note 1 - General**

***Description of Business***

Surna Inc. (the "Company") was incorporated in Nevada on October 15, 2009 and operates under a trade name of Surna Cultivation Technologies. We design, engineer and sell environmental control and other technologies for the Controlled Environment Agriculture (CEA) industry. The CEA industry is one of the fastest-growing sectors of the United States' economy. From leafy greens (kale, Swiss chard, mustard, cress), microgreens (leafy greens harvested at the first true leaf stage), ethnic vegetables and small fruits (such as strawberries, blackberries and raspberries) to bell peppers, cucumbers, tomatoes, and cannabis, some producers grow crops indoors in response to market dynamics or as part of their preferred farming practice. In service of the CEA industry, our principal technologies include: (i) liquid-based process cooling systems and other climate control systems, (ii) air handling equipment and systems, (iii) a full-service engineering package for designing and engineering commercial scale thermodynamic systems specific to cultivation facilities, and (iv) automation and control devices, systems and technologies used for environmental, lighting and climate control. Our customers include commercial, state- and provincial-regulated CEA growers in the U.S. and Canada as well as other international locations. Customers are those growers building new facilities and those expanding or retrofitting existing facilities. Currently, our revenue stream is derived primarily from supplying our products, services and technologies to commercial indoor facilities ranging from several thousand to more than 100,000 square feet. Headquartered in Boulder, Colorado, we leverage our experience in this space to bring value-added climate control solutions to our customers that help improve their overall crop quality and yield, optimize energy and water efficiency, and satisfy the evolving state and local codes, permitting and regulatory requirements. Although our customers do, we neither produce nor sell cannabis or its related products.

***Impact of the COVID-19 Pandemic on Our Business***

The impact of the government and the business economic response to the COVID-19 pandemic has affected demand across the majority of our markets and disrupted work on projects. The COVID-19 pandemic is expected to have continued adverse effects on our sales, project implementation, operating margins, and working capital. As of the date of this filing, uncertainty continues to exist concerning the magnitude and duration of the economic impact of the COVID-19 pandemic.

In response to the COVID-19 pandemic and the government and business response, during 2020, the Company took measures to adjust its operations. These actions included initial measures to cut costs and preserve cash, and encompassed downsizing workforce, compensation reductions, and reduced hours worked that were later changed upwards and in some cases fully restored late in 2020, as the Company gained new contracts, bank funding was available and the overall business climate improved. The Company continues to actively monitor its operations and sales efforts in light of the continuing effects of the COVID-19 pandemic and will make adjustments to its operations as necessary.

Due to the speed with which the COVID-19 pandemic developed and the resulting uncertainties, including the depth and duration of the disruptions to customers and suppliers, its future effect on our business, on our results of operations, and on our financial condition, we cannot predict the overall effect on our business over the longer term. Addressing this uncertainty, we have undertaken various plans to reduce costs so as to mitigate the impact of the COVID-19 pandemic to the best of our ability, although they may not be sufficient in the long-run for us to avoid reduced sales, increased losses and reduced operating cash flows.

Refer to *Risk Factors*, included in Part II, Item 1A of this Quarterly Report on Form 10-Q below, for further discussion of the possible impact of the COVID-19 pandemic on our business.

**Surna Inc.**  
**Notes to Condensed Consolidated Financial Statements**  
**(Unaudited)**

***Financial Statement Presentation***

The accompanying unaudited condensed consolidated financial statements of the Company have been prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP") for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Pursuant to these rules and regulations, certain information and note disclosures, normally included in financial statements prepared in accordance with GAAP, have been condensed or omitted. In the opinion of management, all adjustments (consisting of normal recurring items) considered necessary for a fair presentation have been included. Operating results for the three months ended March 31, 2021 are not necessarily indicative of the results that may be expected for the fiscal year ending

December 31, 2021. The balance sheet as of December 31, 2020 has been derived from the audited financial statements at that date but does not include all the information and footnotes required by GAAP for complete financial statements. For further information, refer to the consolidated financial statements and notes thereto contained in the Annual Report on Form 10-K for the year ended December 31, 2020. The notes to the unaudited condensed consolidated financial statements are presented on a going concern basis.

### ***Basis of Consolidation and Reclassifications***

The condensed consolidated financial statements include the accounts of the Company and its controlled and wholly owned subsidiary, Hydro Innovations, LLC ("Hydro"). Intercompany transactions, profit, and balances are eliminated in consolidation.

### ***Going Concern***

The accompanying condensed consolidated financial statements have been prepared assuming that the Company will continue as a going concern, which contemplates the realization of assets and the satisfaction of liabilities in the normal course of business. The Company has experienced recurring losses since its inception. Since inception, the Company has financed its activities principally through debt and equity financing, customer deposits and revenues from completed contracts. Management expects to incur additional losses and cash outflows in the foreseeable future in connection with its operating activities. Management believes that the economic dislocations in the overall economy, in the near term, will impact our revenues, losses and cash flows. There can be no assurance that the Company will be able to raise debt or equity financing in sufficient amounts, when and if needed, on acceptable terms or at all. If results of operations for 2021 do not meet management's expectations, or additional capital is not available, management believes it has the ability to reduce certain expenditures. The precise amount and timing of the funding needs cannot be determined accurately at this time, and will depend on a number of factors, including the overall economy, market demand for the Company's products and services, the quality of product development efforts, management of working capital, and continuation of normal payment terms and conditions for purchase of the Company's products. The Company believes its cash balances and cash flow from operations will be insufficient to fund its operations for the next 12 months. If the Company is unable to substantially increase revenues, reduce expenditures, or otherwise generate cash flows from operations, then the Company will need to raise additional funding to continue as a going concern. The foregoing factors raise substantial doubt about the Company's ability to continue as a going concern for a period of one year from the date the financial statements are issued. These condensed consolidated financial statements do not include any adjustment that might result from the outcome of this uncertainty.

### ***Use of Estimates***

Management makes estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and that affect the reported amounts of revenue and expenses during the reporting period. The Company bases its estimates on historical experience and on various other assumptions that it believes to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results could differ from those estimates. Key estimates include: allocation of transaction prices to performance obligations under contracts with customers, standalone selling prices, timing of expected revenue recognition on remaining performance obligations under contracts with customers, valuation of intangible assets, valuation of equity-based compensation, valuation of deferred tax assets and liabilities, warranty accruals, accounts receivable and inventory allowances, and legal contingencies.

### ***Cash, Cash Equivalents and Restricted Cash***

All highly liquid investments with original maturities of three months or less at the date of purchase are considered to be cash equivalents. The Company may, from time to time, have deposits in financial institutions that exceed the federally insured amount. The Company has not experienced any losses to date on depository accounts.

## **Surna Inc. Notes to Condensed Consolidated Financial Statements (Unaudited)**

During the three months ended March 31, 2021, the Company transferred a balance of \$180,000 into a new bank account which was to be used for the sole purpose of paying certain warranty claims. The balance on this restricted bank account as of March 31, 2021 was \$86,697.

### ***Income (Loss) Per Common Share***

Basic income (loss) per common share is computed by dividing net income (loss) attributable to common stockholders by the weighted-average number of common shares outstanding during the period without consideration of common stock equivalents. Diluted net income (loss) per common share is computed by dividing net income (loss) by the weighted-average number of common shares outstanding and potentially dilutive common stock equivalents, including stock options, warrants and restricted stock units and other equity-based awards, except in cases where the effect of the common stock equivalents would be antidilutive. Potential common stock equivalents consist of common stock issuable upon exercise of stock options and warrants and the vesting of restricted stock units using the treasury method.

During the three months ended March 31, 2021 and 2020, there were warrants and options outstanding to purchase Company common stock and restricted stock units that were convertible into shares of the Company's common stock. During the three-month periods ended March 31, 2021 and 2020, the Company incurred a net loss and consequently the common share equivalents of these potentially dilutive equity instruments have not been included in the calculations of loss per share because such inclusion would have been antidilutive. As of March 31, 2021, and 2020, there were respectively, 30,249,300 and 45,748,400, potentially dilutive equity instruments outstanding in respect of warrants and options outstanding to purchase Company common stock and restricted stock units that were convertible into shares of the Company's common stock.

### ***Goodwill***

The Company recorded goodwill in connection with its acquisition of Hydro Innovations, LLC in July 2014. Goodwill is reviewed for

impairment annually or more frequently when circumstances indicate that fair value of the reporting unit has been reduced to less than its carrying value. The Company performs a quantitative impairment test annually on December 31 by comparing the fair value of the reporting unit with its carrying amount, including goodwill. If the fair value of the reporting unit exceeds its carrying amount, goodwill is considered not impaired. An impairment charge would be recognized for the amount by which the carrying amount exceeds the reporting unit's fair value. The Company determined that it has one reporting unit.

During the three months ended March 31, 2021, the Company concluded that the projected impact of the COVID-19 pandemic on its sales, contract completion and revenues in the near term, together with the volatility in its share price during the quarter represented potential indicators of impairment. Accordingly, the Company performed an interim impairment analysis at March 31, 2021, and concluded that no impairment relating to goodwill existed at March 31, 2021.

### **Revenue Recognition**

On January 1, 2018, the Company adopted Accounting Standards Update ("ASU") 2014-09 (Topic 606), *Revenue from Contracts with Customers* and all the related amendments ("ASC 606" or the "revenue standard") to all contracts and elected the modified retrospective method.

Under the revenue standard, a performance obligation is a promise in a contract with a customer to transfer a distinct good or service to the customer. Most of the Company's contracts contain multiple performance obligations that include engineering and technical services as well as the delivery of a diverse range of climate control system equipment and components, which can span multiple phases of a customer's project life-cycle from facility design and construction to equipment delivery and system installation and start-up.

## **Surna Inc. Notes to Condensed Consolidated Financial Statements (Unaudited)**

A contract's transaction price is allocated to each distinct performance obligation and recognized as revenue when, or as, the performance obligation is satisfied. When there are multiple performance obligations within a contract, the Company allocates the transaction price to each performance obligation based on standalone selling price. When estimating the selling price, the Company uses various observable inputs. The best observable input is the Company's actual selling price for the same good or service, however, this input is generally not available for the Company's contracts containing multiple performance obligations. For engineering services, the Company estimates the standalone selling price by reference to certain physical characteristics of the project, such as facility size and mechanical systems involved, which are indicative of the scope and complexity of the mechanical engineering services to be provided. For equipment sales, the standalone selling price is determined by forecasting the expected costs of the equipment and then adding an appropriate margin, based on a range of acceptable margins established by management. Depending on the nature of the performance obligations, the Company may use a combination of different methods and observable inputs if certain performance obligations have highly variable or uncertain standalone selling prices. Once the selling prices are determined, the Company applies the relative values to the total contract consideration and estimates the amount of the transaction price to be recognized as each performance obligation is fulfilled.

The Company recognizes revenue for the sale of goods when control transfers to the customer, which primarily occurs at the time of shipment. The Company's historical rates of return are insignificant as a percentage of sales and, as a result, the Company does not record a reserve for returns at the time the Company recognizes revenue. The Company has elected to exclude from the measurement of the transaction price all taxes (e.g., sales, use, value added, and certain excise taxes) that are assessed by a governmental authority in connection with a specific revenue-producing transaction and collected by the Company from the customer. Accordingly, the Company recognizes revenue net of sales taxes. The revenue and cost for freight and shipping is recorded when control over the sale of goods passes to the Company's customers.

The Company also has performance obligations to perform certain engineering services that are satisfied over a period of time. Revenue is recognized from this type of performance obligation as services are rendered based on the percentage completion towards certain specified milestones.

The Company offers assurance-type warranties for its products and products manufactured by others to meet specifications defined by the contracts with customers and does not have any material separate performance obligations related to these warranties. The Company maintains a warranty reserve based on historical warranty costs.

Applying the practical expedient in ASC 606-10-32-18, which the Company has elected, the Company does not adjust the promised amount of consideration for the effects of a significant financing component since the Company expects, at contract inception, that the period between when the Company transfers a promised good or service to a customer and when the customer pays for that good or service will be one year or less. Accordingly, the remaining performance obligations related to customer contracts does not consider the effects of the time value of money.

Applying the practical expedient in ASC 340-40-25-4, the Company recognizes the incremental costs of obtaining contracts as an expense when incurred since the amortization period of the assets that the Company otherwise would have recognized is one year or less. These costs include certain sales commissions and incentives, which are included in selling, general and administrative expenses, and are payable only when associated revenue has been collected and earned by the Company.

The Company does not have material amounts of contract assets since revenue is recognized as control of goods is transferred or as services are performed. Contract liabilities consist of advance payments and deferred revenue.

For the three months ended March 31, 2021, the Company recognized revenue of \$1,880,364 related to the deferred revenue at January 1, 2021. For the three months ended March 31, 2020, the Company recognized revenue of \$859,705 related to the deferred revenue at January 1, 2020.

Remaining performance obligations, or backlog, represents the aggregate amount of the transaction price allocated to the remaining obligations that the Company has not performed under its customer contracts. The Company has elected not to use the optional exemption

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Industry uncertainty, project financing concerns, and the licensing and qualification of our prospective customers, which are out of the Company's control, make it difficult for the Company to predict when it will recognize revenue on its remaining performance obligations. There are risks that the Company may not realize the full contract value on customer projects in a timely manner or at all, and completion of a customer's cultivation facility project is dependent upon the customer's ability to secure funding and real estate, obtain a license and then build their cultivation facility so they can take possession of the equipment. Accordingly, the time it takes for customers to complete a project, which corresponds to when the Company is able to recognize revenue, is driven by numerous factors including: (i) the large number of first-time participants interested in the indoor cannabis cultivation business; (ii) the complexities and uncertainties involved in obtaining state and local licensure and permitting; (iii) local and state government delays in approving licenses and permits due to lack of staff or the large number of pending applications, especially in states where there is no cap on the number of cultivators; (iv) the customer's need to obtain cultivation facility financing; (v) the time needed, and coordination required, for our customers to acquire real estate and properly design and build the facility (to the stage when climate control systems can be installed); (vi) the large price tag and technical complexities of the climate control and air sanitation system; (vii) the availability of power; and (viii) delays that are typical in completing any construction project.

As of March 31, 2021, the Company's remaining performance obligations, or backlog, was \$11,578,000, of which \$2,006,000, or 17%, was attributable to customer contracts for which the Company has only received an initial advance payment to cover the allocated value of the Company's engineering services ("engineering only paid contracts"). There is the risk that the equipment portion of these engineering only paid contracts will not be completed or will be delayed. These reasons include the customer being dissatisfied with the quality or timeliness of the Company's engineering services, delay or abandonment of the project because of the customer's inability to obtain project financing or licensing, or other reasons such as a challenging business climate including an overall post-Covid-19 economic downturn, or change in business direction. After the customer has made an advance payment for a portion of the equipment to be delivered under the contract ("partial equipment paid contracts"), the Company is typically better able to estimate the timing of revenue recognition since the risks and delays associated with licensing, permitting and project funding are typically mitigated once the initial equipment payment is received. There is significant uncertainty regarding the timing of the Company's recognition of revenue on its remaining performance obligations, and there is no certainty that these will result in actual revenues. The backlog at March 31, 2021, includes booked sales orders of \$449,000 from several customers that the Company does not expect to be realized until 2022, if at all. Given the present economic uncertainty arising from the impact of the novel coronavirus COVID-19, the Company believes that several of its current contracts may be delayed or cancelled in the short term.

The remaining performance obligations expected to be recognized through 2022 are as follows:

	<b>2021</b>	<b>2022</b>	<b>Total</b>
Remaining performance obligations related to engineering only paid contracts	\$ 1,563,000	\$ 443,000	\$ 2,006,000
Remaining performance obligations related to partial equipment paid contracts	9,566,000	6,000	\$ 9,572,000
<b>Total remaining performance obligations</b>	<b>\$ 11,129,000</b>	<b>\$ 449,000</b>	<b>\$ 11,578,000</b>

The following table sets forth the Company's revenue by source:

	<b>For the Three Months Ended March 31,</b>	
	<b>2021</b>	<b>2020</b>
Equipment and systems sales	\$ 2,163,468	\$ 1,606,946
Engineering and other services	181,083	131,591
Shipping and handling	21,978	71,388
<b>Total revenue</b>	<b>\$ 2,366,529</b>	<b>\$ 1,809,925</b>

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**Accounting for Share-Based Compensation**

The Company recognizes the cost resulting from all share-based compensation arrangements, including stock options, restricted stock awards and restricted stock units that the Company grants under its equity incentive plan in its condensed consolidated financial statements based on their grant date fair value. The expense is recognized over the requisite service period or performance period of the award. Awards with a graded vesting period based on service are expensed on a straight-line basis for the entire award. Awards with performance-based vesting conditions, which require the achievement of a specific company financial performance goal at the end of the performance period and required service period, are recognized over the performance period. Each reporting period, the Company reassesses the probability of achieving the respective performance goal. If the goals are not expected to be met, no compensation cost is recognized and any previously recognized amount recorded is reversed. If the award contains market-based vesting conditions, the compensation cost is based on the grant date fair value and expected achievement of market condition and is not subsequently reversed if

it is later determined that the condition is not likely to be met or is expected to be lower than initially expected.

The grant date fair value of stock options is based on the Black-Scholes Option Pricing Model (the "Black-Scholes Model"). The Black-Scholes Model requires judgmental assumptions including volatility and expected term, both based on historical experience. The risk-free interest rate is based on U.S. Treasury interest rates whose term is consistent with the expected term of the option. The Company determines the assumptions used in the valuation of option awards as of the date of grant. Differences in the expected stock price volatility, expected term or risk-free interest rate may necessitate distinct valuation assumptions at those grant dates. As such, the Company may use different assumptions for options granted throughout the year. During the three months ended March 31, 2021, the valuation assumptions used to determine the fair value of each option award on the date of grant were: expected stock price volatility of 152.51%; expected term in years 10 and risk-free interest rate of 1.2%.

The grant date fair value of restricted stock and restricted stock units is based on the closing price of the underlying stock on the date of the grant.

The Company has elected to reduce share-based compensation expense for forfeitures as the forfeitures occur since the Company does not have historical data or other factors to appropriately estimate the expected employee terminations and to evaluate whether particular groups of employees have significantly different forfeiture expectations.

The following is a summary of share-based compensation expenses included in the condensed consolidated statements of operations for the three months ended March 31, 2021 and 2020:

	For the Three Months Ended March 31,	
	2021	2020
Share-based compensation expense included in:		
Cost of revenue	\$ 14,135	\$ 8,558
Advertising and marketing expenses	6,474	2,912
Product development costs	6,694	6,545
Selling, general and administrative expenses	31,833	172,874
Total share-based compensation expense included in consolidated statement of operations	\$ 59,136	\$ 190,889

Included in the \$59,136 expense for the three months ended March 31, 2021, is an accrual for \$52,794 in respect of the 2021 Annual Employee Incentive Compensation Plan. Included in the \$190,889 expense for the three months ended March 31, 2020, is an accrual for \$36,463 in respect of the 2020 Annual Employee Incentive Compensation Plan.

### Concentrations

Three customers accounted for 38%, 16%, and 11% of the Company's revenue for the three months March 31, 2021. For the three months ended March 31, 2020, four customers accounted for 17%, 16%, 10% and 10% of the Company's revenue.

Two customers accounted for 60%, and 31% of the Company's accounts receivable for the three months ended March 31, 2021. For the three months ended March 31, 2020, three customers accounted for 59%, 18%, and 15% of the Company's accounts receivable.

## Surna Inc. Notes to Condensed Consolidated Financial Statements (Unaudited)

### Recently Issued Accounting Pronouncements

In August 2020, the FASB issued ASU No. 2020-06, *Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging—Contracts in Entity's Own Equity (Subtopic 815-40)* which simplifies the accounting for convertible instruments. The guidance removes certain accounting models which separate the embedded conversion features from the host contract for convertible instruments. Either a modified retrospective method of transition or a fully retrospective method of transition is permissible for the adoption of this standard. Update No. 2020-06 is effective for fiscal years beginning after December 15, 2021, including interim periods within those fiscal years. Early adoption is permitted no earlier than the fiscal year beginning after December 15, 2020. The Company does not expect this ASU to have a material impact on its consolidated results of operations, cash flows and financial position.

In March 2020, the FAS issued ASU No. 2020-04 "*Reference Reform (Topic 848) Facilitation of the Effects of Reference Rate Reform on Financial Reporting*" ("*ASU 2020-04*"). ASU 2020-04 provides optional guidance for a limited period of time to ease the potential burden in accounting for (or recognizing the effects of) reference rate reform on financial reporting. The amendments are effective for the Company as of March 12, 2020 through December 31, 2022. The Company does not expect this ASU to have a material impact on its consolidated results of operations, cash flows and financial position.

In January 2020, the FASB issued ASU No. 2020-01, *Investments—Equity Securities (Topic 321), Investments—Equity Method and Joint Ventures (Topic 323), and Derivatives and Hedging (Topic 815)—Clarifying the Interactions between Topic 321, Topic 323, and Topic 815* (a consensus of the Emerging Issues Task Force). This update clarifies whether an entity should consider observable transactions that require it to either apply or discontinue the equity method of accounting for the purposes of applying the measurement alternative and how to account for certain forward contracts and purchased options to purchase securities. For public entities, this guidance is effective for fiscal years beginning after December 15, 2020. The Company does not expect this ASU to have a material impact on its consolidated results of operations, cash flows and financial position. The adoption of this ASU has not had a material impact on the Company's consolidated results of operations, cash flows and financial position.

In December 2019, the FASB issued ASU 2019-12, *Income Taxes (Topic 740) – Simplifying the Accounting for Income Taxes*, which simplifies the accounting for income taxes by removing certain exceptions to the general principles in Topic 740. The amendments also

improve consistent application of and simplify GAAP for other areas of Topic 740 by clarifying and amending existing guidance. ASU 2019-12 is effective for fiscal years beginning after December 15, 2020. Early adoption is permitted. The adoption of this ASU has not had a material impact on the Company's consolidated results of operations, cash flows and financial position.

Other accounting standards that have been issued or proposed by FASB that do not require adoption until a future date are not expected to have a material impact on the financial statements upon adoption. The Company does not discuss recent pronouncements that are not anticipated to have an impact on or are unrelated to its financial condition, results of operations, cash flows or disclosures.

## Note 2 - Leases

In February 2016 the FASB issued ASU 2016-02, *Leases (Topic 842)* ("ASC 842" or the "new lease standard"). The Company adopted ASC 842 as of January 1, 2019, using the effective date method.

The new standard provides a number of optional practical expedients in transition. The Company has elected to apply the "package of practical expedients" which allow the Company to not reassess: (i) whether existing or expired arrangements contain a lease, (ii) the lease classification of existing or expired leases, or (iii) whether previous initial direct costs would qualify for capitalization under the new lease standard. The Company has also elected to apply the short-term lease exemption for all leases with an original term of less than 12 months, for purposes of applying the recognition and measurements requirements in the new lease standard.

Upon adoption, the Company recognized its lease for manufacturing and office space (the "Facility Lease") on the balance sheet as an operating lease right-of-use asset in the amount of \$714,416 and as a lease liability of \$822,374. The Facility Lease commenced September 29, 2017 and continues through August 31, 2022. The Company has the option to renew the Facility Lease for an additional five years. However, the renewal option to extend the Facility Lease is not included in the right-of-use asset or lease liability as the option is not reasonably certain of exercise. The Company regularly evaluates the renewal option and when it is reasonably certain of exercise, the Company will include the renewal period in its lease term.

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Beginning September 1, 2018, and each subsequent September 1 during the term, the monthly rent under the Facility Lease will increase by 3%. Total rent under the current building lease is charged to expense over the term of the lease on a straight-line basis, resulting in the same monthly rent expense throughout the lease. The difference between the rent expense amount and the actual rent paid is recorded to operating lease liability on the Company's condensed consolidated balance sheets.

Under the Facility Lease, the landlord agreed to pay the Company or the Company's contractors for tenant improvements made by the Company not to exceed \$100,000, which were used for normal tenant improvements. The Company determined that these improvements were not specialized and could be utilized by a subsequent tenant and, as such, the improvements were considered assets of the lessor. As of January 1, 2019, the unamortized amount of tenant improvement allowance of \$81,481 was treated as a reduction in measuring the right-of-use asset.

Under the Facility Lease, the Company pays the actual amounts for property taxes and insurance, excludes such payments from lease contract consideration, and records such payments as incurred. The Company also pays the landlord for common area maintenance, which is considered a nonlease component. For the Facility Lease, the Company has not elected the accounting policy to include both the lease and nonlease components as a single component and account for it as the lease.

In determining the right-of-use asset and lease liability, the Company applied a discount rate to the minimum lease payments under the Facility Lease. ASC 842 requires the Company to use the rate of interest that the Company would have to pay to borrow on a collateralized basis over a similar term an amount equal to the lease payments in a similar economic environment. Since the discount rate is not implicit in the lease agreement, we utilized an estimated incremental borrowing rate provided by the Company's depository bank.

The lease cost, cash flows and other information related to the Facility Lease were as follows:

	<b>For the Three Months Ended March 31, 2021</b>
Operating lease cost	\$ 54,222
Operating cash outflow from operating lease	\$ 69,844
	<b>As of March 31, 2021</b>
Operating lease right-of-use asset	\$ 294,900
Operating lease liability, current	\$ 263,662
Operating lease liability, long-term	\$ 106,891
Remaining lease term	1.4 years
Discount rate	5.00%

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Future annual minimum lease payments on the Facility Lease as of March 31, 2021 were as follows:

<b>Years ended December 31,</b>	
2021 (excluding the three months ended March 31, 2021)	212,020
2022	170,891
Total minimum lease payments	382,911
Less imputed interest	(12,358)
Present value of minimum lease payments	<u>\$ 370,553</u>

### Note 3 - Inventory

Inventory consisted of the following:

	<b>March 31, 2021</b>	<b>December 31, 2020</b>
Finished goods	\$ 325,451	\$ 201,778
Work in progress	10,083	4,231
Raw materials	272,299	214,145
Allowance for excess & obsolete inventory	(88,674)	(93,045)
Inventory, net	<u>\$ 519,159</u>	<u>\$ 327,109</u>

Overhead expenses of \$17,443 and \$17,974 were included in the inventory balance as of March 31, 2021, and December 31, 2020, respectively.

Advance payments on inventory purchases are recorded in prepaid expenses until title for such inventory passes to the Company. Prepaid expenses included \$1,960,000 and \$916,000 in advance payments for inventory for the periods ended March 31, 2021, and December 31, 2020, respectively.

### Note 4 - Property and Equipment

Property and equipment consisted of the following:

	<b>March 31, 2021</b>	<b>December 31, 2020</b>
Furniture and equipment	\$ 410,748	\$ 398,422
Vehicles	15,000	15,000
Leasehold improvements	215,193	215,193
	640,941	628,615
Accumulated depreciation	(499,116)	(480,883)
Property and equipment, net	<u>\$ 141,825</u>	<u>\$ 147,732</u>

Depreciation expense was \$18,233 for the three months ended March 31, 2021. For the three months ended March 31, 2021, \$1,249 was allocated to cost of sales and \$312 was allocated to inventory with the remainder recorded as selling, general and administrative expense.

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### Note 5 - Accounts Payable and Accrued Liabilities

Accounts payable and accrued liabilities consisted of the following:

	<b>March 31, 2021</b>	<b>December 31, 2020</b>
Accounts payable	\$ 860,087	\$ 918,639
Sales commissions payable	13,649	48,263
Accrued payroll liabilities	275,024	288,071
Product warranty accrual	264,956	173,365
Other accrued expenses	376,599	356,623
Total	<u>\$ 1,790,315</u>	<u>\$ 1,784,961</u>

### Note 6 - Note Payable and Accrued Interest

On February 10, 2021, the Company entered into a note payable with its current bank in the principal amount of \$514,200, for working capital purposes.

The loan amount bears interest at 1% and is due on February 5, 2026. The loan may be repaid in advance without penalty. The loan is also potentially forgivable in full provided proceeds are used for payment of payroll expenses, rent, utilities and mortgage interest and certain other terms and conditions are met. The loan has typical default provisions, including for change of ownership, general lender insecurity as to repayment, non-payment of amounts due, defaults on other debt instruments, insolvency, dissolution or termination of the

business as a going concern and bankruptcy.

During the three ended March 31, 2021, interest of \$718 was accrued in respect of this note payable.

## **Note 7 - Commitments and Contingencies**

### ***Litigation***

As of December 31, 2019, there were 6,750,000 restricted stock units that had not been settled due to a dispute with a former employee over the required withholding taxes to be paid to the Company for remittance to the appropriate tax authorities. The Company commenced an arbitration action against the former employee regarding the dispute. The former employee also made claims in the arbitration action against the Company for unpaid wages. As stated in a pleading in the arbitration, on March 9, 2020, the Company issued the former employee 6,750,000 shares of the Company's common stock in settlement of these restricted stock units after taking measures to mitigate the Company's exposure to penalties and liability for the failure to properly withhold income taxes. The Arbitrator issued an interim award of approximately \$10,000 in the Company's favor and a finding against the former employee. Effective June 9, 2020, the Arbitrator issued his final award in the Company's favor in the Colorado arbitration. The Arbitrator found against the former employee and awarded the Company costs of \$33,985, with interest at 8% per year. Effective July 22, 2020, the Colorado Court confirmed the Arbitration award and entered a final judgement in favor of the Company and against the former employee. The Company pursued collection of this debt and has now collected the debt owed. This former employee continued to pursue separate litigation against the Company for recovery of alleged consulting fees owed to him for the 2015 calendar year prior to his appointment as an executive officer of the Company. Effective March 30, 2021, this separate litigation has now been settled. While the Company disputed the merits of the claims, the Company has agreed and will be obliged to pay \$40,000 over eight months and to issue upon execution of the settlement agreement an aggregate of 1,000,000 shares of common stock of the Company. As further discussed in *Note 11 Subsequent Events* below, these shares were issued on April 8, 2021 as "restricted securities," subject to a lock-up agreement of six months, without registration rights, and pursuant to a private placement exemption. The settlement agreement also included mutual releases and no admission of liability. The cost to the Company of this settlement, \$107,000, has been recognized in full in other expenses during the three months ended March 31, 2021. As of March 31, 2021, \$40,000 in respect of the cash portion of the settlement has been included in accounts payables and accruals and \$67,000 in respect of the stock issuance has included in common stock to be issued.

From time to time, in the normal course of its operations, the Company is subject to litigation matters and claims. Litigation can be expensive and disruptive to normal business operations. Moreover, the results of complex legal proceedings are difficult to predict, and the Company's view of these matters may change in the future as the litigation and events related thereto unfold. The Company expenses legal fees as incurred. The Company records a liability for contingent losses when it is both probable that a liability has been incurred and the amount of the loss is known. An unfavorable outcome to any legal matter, if material, could have an adverse effect on the Company's operations or its financial position, liquidity or results of operations.

## **Surna Inc. Notes to Condensed Consolidated Financial Statements (Unaudited)**

### ***Leases***

The Company has a lease agreement for its manufacturing and office space. Refer to *Note 2 Leases* above.

### ***Other Commitments***

In the ordinary course of business, the Company enters into commitments to purchase inventory and may also provide indemnifications of varying scope and terms to customers, vendors, lessors, business partners, and other parties with respect to certain matters, including, but not limited to, losses arising out of the Company's breach of such agreements, services to be provided by the Company, or from intellectual property infringement claims made by third parties. In addition, the Company has entered into indemnification agreements with its directors and certain of its officers and employees that will require the Company to, among other things, indemnify them against certain liabilities that may arise by reason of their status or service as directors, officers, or employees. The Company maintains director and officer insurance, which may cover certain liabilities arising from its obligation to indemnify its directors and certain of its officers and employees, and former officers, directors, and employees of acquired companies, in certain circumstances.

## **Note 8 - Equity Incentive Plan**

### ***2017 Equity Incentive Plan***

Under the Company's 2017 Equity Incentive Plan, as may be modified and amended by the Company from time to time (the "2017 Equity Plan"), the Board of Directors (the "Board") (or the compensation committee of the Board, if one is established) may award stock options, stock appreciation rights ("SARs"), restricted stock awards ("RSAs"), restricted stock unit awards ("RSUs"), shares granted as a bonus or in lieu of another award, and other stock-based performance awards. The 2017 Equity Plan allocates 50,000,000 shares of the Company's common stock ("Plan Shares") for issuance of equity awards under the 2017 Equity Plan. If any shares subject to an award are forfeited, expire, or otherwise terminate without issuance of such shares, the shares will, to the extent of such forfeiture, expiration, or termination, again be available for awards under the 2017 Equity Plan.

During the three months ended March 31, 2021, the Company issued no shares of its common stock under the 2017 Equity Plan.

As of March 31, 2021, awards related to 22,686,800 shares remain outstanding.

There was no unrecognized compensation expense for unvested non-qualified stock options and RSUs at March 31, 2021.

### ***2021 Equity Incentive Plan***

On March 22, 2021, the Board approved the 2021 Equity Plan (the "2021 Plan"), which permits the Board to grant awards of up to 100,000,000 shares of common stock, subject to and effective upon stockholder approval. The 2021 Plan provides for the grant of incentive stock options intended to qualify under Section 422 of the Internal Revenue Code of 1986, as amended (the "Code"), non-qualified stock options, stock appreciation rights ("SARs"), restricted stock awards and restricted stock unit awards and other equity linked awards to our employees, consultants and directors. If an equity award (i) expires or otherwise terminates without having been exercised in full or (ii) is settled in cash (*i.e.*, the holder of the award receives cash rather than stock), such expiration, termination or settlement will not reduce (or otherwise offset) the number of shares of common stock that may be issued pursuant to this Plan.

Approval of the 2021 Plan will be considered by stockholders at the Annual General Meeting of Stockholders to be held on May 28, 2021. If the 2021 Plan is not approved, it may be continued as an equity plan by the Board, but it will not be able to provide for tax qualified incentive options or satisfy exchange requirements. If not approved by the stockholders, the current intention of the Board is to continue the 2021 Plan and issue awards as appropriate thereunder.

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Non-Qualified Stock Options

A summary of the non-qualified stock options granted to employees and consultants under the 2017 Equity Plan during the three months ended March 31, 2021, are presented in the table below:

	<u>Number of Options</u>	<u>Weighted Average Exercise Price</u>	<u>Weighted Average Remaining Contractual Term</u>	<u>Aggregate Intrinsic Value</u>
Outstanding, December 31, 2020	14,251,000	\$ 0.083	8.3	\$ -
Granted	1,035,800	\$ 0.130	10.0	\$ -
Exercised	-			
Forfeited	-			
Expired	-			
Outstanding, March 31, 2021	<u>15,286,800</u>	\$ 0.084	8.2	\$ -
Exercisable, March 31, 2021	<u>15,286,800</u>	\$ 0.084	8.2	\$ -

A summary of non-vested non-qualified stock options activity for employees and consultants under the 2017 Equity Plan for the three months ended March 31, 2021, are presented in the table below:

	<u>Number of Options</u>	<u>Weighted Average Grant-Date Fair Value</u>	<u>Aggregate Intrinsic Value</u>	<u>Grant-Date Fair Value</u>
Nonvested, December 31, 2020	-	\$ -	\$ -	\$ -
Granted	1,035,800	\$ 0.124	\$ -	\$ 128,543
Vested	(1,035,800)	\$ 0.124	\$ -	\$ 128,543
Forfeited	-			\$ -
Expired	-			\$ -
Nonvested, March 31, 2021	<u>-</u>	\$ -	\$ -	<u>\$ -</u>

For the three months ended March 31, 2021 and March 31, 2020, the Company recorded \$0 and \$106,288 as compensation expense related to vested options issued to employees and consultants, net of forfeitures, respectively.

A summary of the non-qualified stock options granted to directors under the 2017 Equity Plan during the three months ended March 31, 2021, are presented in the table below:

	<u>Number of Options</u>	<u>Weighted Average Exercise Price</u>	<u>Weighted Average Remaining Contractual Term</u>	<u>Aggregate Intrinsic Value (\$000)</u>
Outstanding, December 31, 2020	7,400,000	\$ 0.067	7.5	\$ 2,780
Granted	-			
Exercised	-			
Forfeited/Cancelled	-			
Expired	-			
Outstanding, March 31, 2021	<u>7,400,000</u>	\$ 0.067	7.2	\$ 2,780
Exerciseable, March 31, 2021	<u>6,400,000</u>	\$ 0.073	7.7	\$ -

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**Surna Inc.**  
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A summary of non-vested non-qualified stock options activity for directors under the 2017 Equity Plan for the three months ended March 31, 2021, are presented in the table below:

	<u>Number of Options</u>	<u>Weighted Average Grant-Date Fair Value</u>	<u>Aggregate Intrinsic Value</u>	<u>Grant-Date Fair Value</u>
Nonvested, December 31, 2020	1,000,000	0.029	\$ 29,000	\$ 38,200
Granted	-			
Vested	-			
Forfeited	-			
Expired	-			
Nonvested, March 31, 2021	<u>1,000,000</u>	0.029	<u>\$ 29,000</u>	<u>\$ 38,200</u>

During the three months ended March 31, 2021 and 2020, the Company incurred \$6,342 and \$29,266, respectively, as compensation expense related to 500,000 and 500,000 vested options, respectively, issued to directors.

Effective June 24, 2020, the Company issued 2 million non-qualified stock options under the 2017 Equity Plan to newly appointed directors. The options vested 50% upon grant and 50% on April 1, 2021, if the Director remained on the Board up to that time. The options have a term of 5 years and have an exercise price equal to the closing price of the Company's common stock on The OTC Markets on the day immediately preceding the grant date.

As further discussed in *Note 11 Subsequent Events* below, 1,000,000 stock options issued to directors effective June 24, 2020 vested on April 1, 2021.

**Restricted Stock Units**

A summary of the RSUs awarded to employees, directors and consultants under the 2017 Equity Plan during the three months ended March 31, 2021, are presented in the table below:

	<u>Number of Units</u>	<u>Weighted Average Grant-Date Fair Value</u>	<u>Aggregate Intrinsic Value</u>
Outstanding, December 31, 2020	-		\$ -
Granted	-		
Vested and settled with share issuance	-		
Forfeited/canceled	-		
Outstanding, March 31, 2021	<u>-</u>		<u>\$ -</u>

For the three months ended March 31, 2021 and 2020, the Company recorded \$0 and \$18,872, respectively, as compensation expense related to vested RSUs issued to employees, directors and consultants.

Effective April 30, 2020, 800,000 RSUs vested. However, the holder elected to cancel the RSUs.

**Surna Inc.**  
**Notes to Condensed Consolidated Financial Statements**  
**(Unaudited)**

**Note 9 - Warrants**

The following table summarizes information with respect to outstanding warrants to purchase common stock during the three months ended March 31, 2021:

	<u>Number Outstanding</u>	<u>Weighted Average Exercise Price</u>	<u>Weighted Average Remaining Life In Months</u>	<u>Aggregate Intrinsic Value</u>
Outstanding at December 31, 2020	7,562,500	\$ 0.25	6	\$ 0
Issued	-	-	-	-
Exercised	-	-	-	-
Expired	<u>0</u>	<u>\$ 0.00</u>	<u>-</u>	<u>\$ 0</u>

Outstanding at March 31, 2021	7,562,500	\$	0.25	6	\$	0
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The following table summarizes information about warrants outstanding at March 31, 2021:

Exercise price	Warrants Outstanding	Weighted Average Life of Outstanding Warrants In Months
0.25	7,562,500	3

#### Note 10 - Income Taxes

As of March 31, 2021, the Company has U.S. federal and state net operating losses (“NOLs”) of approximately \$20,115,000, of which \$11,196,261 will expire, if not utilized, in the years 2034 through 2037, however, NOLs generated subsequent to December 31, 2017 do not expire but may only be used against taxable income to 80%. In response to the novel coronavirus COVID-19, the Coronavirus Aid, Relief, and Economic Security Act temporarily repealed the 80% limitation for NOLs arising in 2018, 2019 and 2020. Pursuant to Section 382 of the Internal Revenue Code of 1986, as amended, use of the Company’s NOLs carryforwards may be limited in the event of cumulative changes in ownership of more than 50% within a three-year period.

The Company must assess the likelihood that its net deferred tax assets will be recovered from future taxable income, and to the extent the Company believes that recovery is not likely, the Company establishes a valuation allowance. Management’s judgment is required in determining the Company’s provision for income taxes, deferred tax assets and liabilities, and any valuation allowance recorded against the net deferred tax assets. The Company recorded a full valuation allowance as of March 31, 2021 and December 31, 2020. Based on the available evidence, the Company believes it is more likely than not that it will not be able to utilize its net deferred tax assets in the foreseeable future. The Company intends to maintain valuation allowances until sufficient evidence exists to support the reversal of such valuation allowances. The Company makes estimates and judgments about its future taxable income that are based on assumptions that are consistent with the Company’s plans. Should the actual amounts differ from the Company’s estimates, the carrying value of the Company’s deferred tax assets could be materially impacted.

#### Note 11 - Subsequent Events

In accordance with ASC 855, *Subsequent Events*, the Company has evaluated all subsequent events through the date the financial statements were available to be issued. No material subsequent events occurred after March 31, 2021, other than as set out below:

As further discussed in *Note 8 Equity Incentive Plan* below, 1,000,000 stock options issued to directors effective June 24, 2020 vested on April 1, 2021.

As further discussed in *Note 7 Commitments and Contingencies* above, on April 8, 2021, the Company issued 1,000,000 shares of its common stock in settlement of litigation brought by a former employee.

On April 30, 2021, the Company entered into an agreement to sublease approximately 6,900 square feet of its office and manufacturing space. The sublease commenced on April 30, 2021 and will continue on a month-to-month basis until either party gives 30-days’ notice. Rent will initially be charged at \$5,989 per month, increasing to \$11,978 per month effective July 1, 2021. The Sublessor will also be responsible for its prorated share of utilities and other related costs.

## ITEM 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

*The following discussion should be read in conjunction with our unaudited condensed consolidated financial statements and related notes included elsewhere in this Quarterly Report, which include additional information about our accounting policies, practices, and the transactions underlying our financial results, as well as with our audited consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2020, as filed with the SEC. In addition to historical information, the following discussion and other parts of this Quarterly Report contain forward-looking information that involves risks and uncertainties. Our actual results could differ materially from those anticipated by such forward-looking information due to the factors discussed under “Cautionary Statements” appearing elsewhere herein and the risks and uncertainties described or identified in “Item 1A - Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2020, as updated from time to time in the Company’s filings with the SEC, and Part II, Item 1A of this Quarterly Report entitled “Risk Factors.”*

#### Non-GAAP Financial Measures

*To supplement our financial results on U.S. generally accepted accounting principles (“GAAP”) basis, we use non-GAAP measures including net bookings, backlog, as well as adjusted net income (loss) which reflects adjustments for certain non-cash expenses such as stock-based compensation, certain debt-related items and depreciation expense. We believe these non-GAAP measures are helpful in understanding our past performance and are intended to aid in evaluating our potential future results. The presentation of these non-GAAP measures should be considered in addition to our GAAP results and are not intended to be considered in isolation or as a substitute for financial information prepared or presented in accordance with GAAP. We believe these non-GAAP financial measures reflect an additional way to view aspects of our operations that, when viewed with our GAAP results, provide a more complete understanding of factors and trends affecting our business. For purposes of this Quarterly Report, (i) “adjusted net income (loss)” and “adjusted operating income (loss)” mean GAAP net income (loss) and operating income (loss), respectively, after adjustment for non-cash equity compensation expense, debt-related items and depreciation expense, and (ii) “net bookings” means new sales contracts executed during the quarter for which we received an initial deposit, net of any adjustments including cancellations and change orders during the quarter.*

*Our backlog, remaining performance obligations and net bookings may not be indicative of future operating results, and our customers may attempt to renegotiate or terminate their contracts for a number of reasons, including delays in or inability to obtain project*

## Overview

We design, engineer and sell environmental control and other technologies for the Controlled Environment Agriculture (CEA) industry. The CEA industry is one of the fastest-growing sectors of the United States' economy. From leafy greens (kale, Swiss chard, mustard, cress), microgreens (leafy greens harvested at the first true leaf stage), ethnic vegetables and small fruits (such as strawberries, blackberries and raspberries) to bell peppers, cucumbers, tomatoes, and cannabis, some producers grow crops indoors in response to market dynamics or as part of their preferred farming practice. In service of the CEA, our principal technologies include: (i) liquid-based process cooling systems and other climate control systems, (ii) air handling equipment and systems, (iii) a full-service engineering package for designing and engineering commercial scale thermodynamic systems specific to cultivation facilities, and (iv) automation and control devices, systems and technologies used for environmental, lighting and climate control. Our customers include commercial, state- and provincial-regulated CEA growers in the U.S. and Canada as well as other international locations. Customers are those growers building new facilities and those expanding or retrofitting existing facilities. Currently, our revenue stream is derived primarily from supplying our products, services and technologies to commercial indoor facilities ranging from several thousand to more than 100,000 square feet.

Headquartered in Boulder, Colorado, we leverage our experience in this space to bring value-added climate control solutions to our customers that help improve their overall crop quality and yield, optimize energy and water efficiency, and satisfy the evolving state and local codes, permitting and regulatory requirements.

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All CEA facility operators are facing multiple headwinds of high energy costs, issues about water usage and waste materials, and, in the case of cannabis growing, increasingly rigorous quality standards and declining cannabis prices. To be competitive, among other things, our customers must develop innovative ways to meet the demands of their business and reduce energy costs, 90% of which is typically related to their HVACD (50%) and lighting systems (40%). HVACD systems have historically been our focus, but in May of 2021, we announced an initiative to expand our offerings to include most of the technical infrastructure of CEA facilities. We often have the advantage of early engagement with our customers at the pre-build and construction phases and the corresponding opportunity to build longer-term relationships with our existing customers and their facilities. Going forward, our plan is to leverage our existing customer relationships and attempt to sell them additional products and services, thereby becoming "stickier" to our customers.

We have three core assets that we believe are important to our going-forward business strategy. First, we have multi-year relationships with customers and others in the CEA industry, notably in the cannabis segment. Second, we have specialized engineering know-how and experience gathered from designing environmental control systems for CEA cultivation facilities since 2016. Third, we have a line of proprietary environmental control products, which we are in the process of expanding.

We are an integrated provider of MEP (mechanical, electrical, plumbing) engineering design, proprietary environmental control equipment, and controls and automation offerings serving the CEA industry. Historically, nearly all of our customers have been in the cannabis cultivation business. We believe our employees have more experience than most other MEP firms serving this industry. Our customers engage us for their environmental and climate control systems because they want experts to design their facilities, and they come to us because of our reputation. We leverage our reputation and know-how against the many local contractors and MEP engineers who collectively constitute our largest competitors.

A number of recent events have had an adverse impact on our operations and financial condition, including constraints on capital availability for our customers and prospects who have commenced, or are contemplating, new and expanded CEA cultivation facilities and the outbreak of COVID-19, a novel strain of coronavirus, which has spread across the globe including the U.S. The response to this coronavirus by federal, state and local governments in the U.S. has resulted in significant market and business disruptions across many industries and affecting businesses of all sizes. This pandemic has also caused significant stock market volatility and further tightened capital access for most businesses.

Shares of our common stock are traded on the OTC Markets under the ticker symbol "SRNA."

## Impact of the COVID-19 Pandemic on Our Business

The impact of the government and the business economic response to the COVID-19 pandemic has affected demand across the majority of our markets and disrupted work on projects. The COVID-19 pandemic is expected to have continued adverse effects on our sales, project implementation, operating margins, and working capital. As of the date of this filing, uncertainty continues to exist concerning the magnitude and duration of the economic impact of the COVID-19 pandemic.

In response to the COVID-19 pandemic and the government and business response, during 2020, the Company took measures to adjust its operations. These actions included initial measures to cut costs and preserve cash, and encompassed downsizing workforce, compensation reductions, and reduced hours worked that were later changed upwards and in some cases fully restored late in 2020, as the Company gained new contracts, bank funding was available, and the overall business climate improved. The Company continues to actively monitor its operations and sales efforts in light of the continuing effects of the COVID-19 pandemic and will make adjustments to its operations as necessary.

Due to the speed with which the COVID-19 pandemic developed and the resulting uncertainties, including the depth and duration of the disruptions to customers and suppliers, its future effect on our business, on our results of operations, and on our financial condition, we cannot predict the overall effect on our business over the longer term. Addressing this uncertainty, we have undertaken various plans to reduce costs so as to mitigate the impact of the COVID-19 pandemic to the best of our ability, although they may not be sufficient in the long-run for us to avoid reduced sales, increased losses and reduced operating cash flows.

Refer to *Risk Factors*, included in Part II, Item 1A of this Annual Report on Form 10-Q below, for further discussion of the possible impact of the COVID-19 pandemic on our business.

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## Our Corporate Strategy

The three key pillars of our corporate strategy for growing the Company and increasing shareholder value are:

- 1 - Pursue aggressive organic growth; and
- 2 - Seek strategic relationships, mergers, and acquisitions to add to our existing business; and
- 3 - Pursue an uplisting to a national exchange and seek additional growth capital.

*Pursue aggressive organic growth.* We serve a market for the construction and expansion of controlled environment agriculture (CEA) facilities and businesses that is projected to grow at a 20%+ compound annual growth rate for the foreseeable future. Our primary vertical market of cannabis cultivation facilities has been joined by the similarly rapidly growing urban vertical farming market to create two market opportunity segments that we are positioned to serve.

*Seek strategic relationships, mergers, and acquisitions to add to our existing business.* We enjoy wide brand recognition in the cannabis cultivation industry because of our longevity in the market segment (15 years) and the number of cultivation projects (800+, including over 200 engineering projects for licensed, commercial facilities) we have served. Our core expertise is engineering the environmental controls of these facilities, which is a sophisticated engineering challenge due to the high humidity (latent heat) and heat load (sensible heat) within these facilities. Not only are the loads high, but the environmental conditions within these facilities must be held within limits that the facility's managers request. Engineering to meet these limits requires us to consider all of the primary components within the facility: lighting, irrigation, HVACD, fertigation, sensors, controls, CO<sub>2</sub> dosing, monitoring and alarms, facility physical limits such as power availability, and energy consumption. We believe that the expertise gained in working with many of the primary components provides us with a uniquely well-informed view of the efficacy of the many primary components on offer in the marketplace. We further believe that this knowledge will help us make wise choices of which products to pursue for strategic relationships, and which providers to potentially merge with or acquire. For smaller component providers we believe that our publicly traded platform and our existing sales and marketing reach will make us an attractive partner.

*Pursue an uplisting to a national exchange and a growth-supporting capital raise.* In 2019 our revenue grew 60% year-over-year, and we had our first-ever cash flow positive year. Despite the challenges brought on by the COVID-19 pandemic in the first half of 2020, we believe that our revenue growth in 2019 and then in the Q3 2020 - Q1 2021 period validates our market opportunity and our business model. We also recognize that the costs of being a small public company are substantial and require cash that could otherwise be used to sustain and grow the business. There is only one solution to this issue: rapid revenue and margin growth. We believe that we have growth opportunities, but we are capital constrained and must seek outside financing to pursue the growth we believe we can achieve. A capital raise is potentially dilutive to our existing shareholders and options holders, which include our directors, officers, executives, and all of our employees. As such, our insiders' interests are aligned with those of our external shareholders and we do not take the prospect of dilution lightly; we do so with the firm conviction that with additional capital we can create increased shareholder value. The Company has not raised capital in nearly three years. In that time our management has operated the business with financial discipline, which included reducing headcount and deferring compensation as needed. Despite this financial discipline we achieved record revenue growth. With more capital, we are confident that we can achieve much more. Uplisting to a national exchange will enhance our stock as a currency for both potential investors and for potential acquisition targets, as well as enhancing our credibility in the eyes of potential customers. Uplisting will likely require a reverse split of our stock.

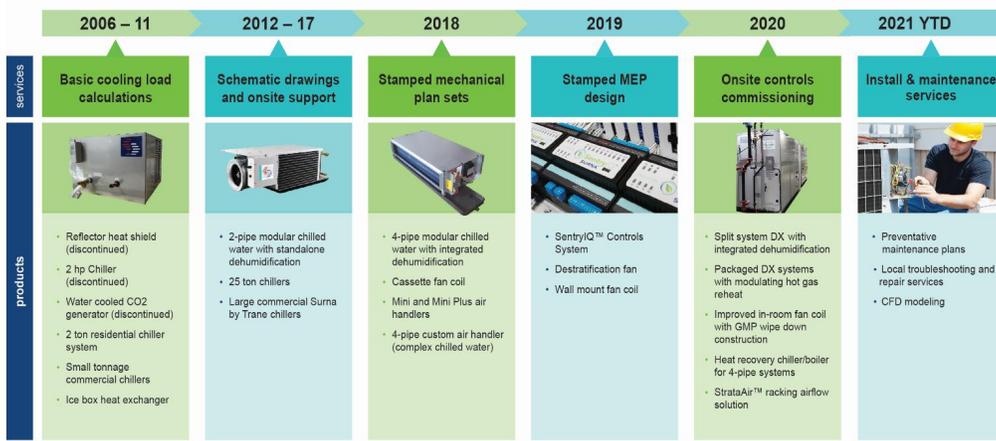
## Our Updated Organic Growth Strategy

Our growth strategy over the last few years had three primary components: increase number of customers by expanding our product line, increase order size per customer by offering more products our customers need, and increase the number of sales opportunities by engaging in strategic relationships with other leading technology providers who could bring us customers. While we will continue to conduct these activities, we have recently updated and expanded our growth strategy in response to market opportunities and will execute it over the coming months.

Since the Company was founded in 2006 as Hydro Innovations, the story of Surna has been one of growth and change, from a garage start-up in Texas in 2006 to a publicly traded corporation serving one of the fastest growing industries in the world. Our markets and customers have likewise changed as controlled environment agriculture has grown to include many plants and types of facilities. As our customers grow and their needs expand, we intend to grow with them.

The Company's primary expertise has been the engineering and supply of environmental control technologies to meet the sophisticated demands of indoor CEA facilities. Most, but not all, of our customers have historically been in the legal cannabis industry and we believe that we are the oldest and most experienced company providing such services and products to the industry. Mechanical engineering is the core of our expertise and we maintain our own staff of licensed professional engineers, so we are able to stamp drawings anywhere in the US and Canada.

In recent years we expanded our product line and as of this writing we now are selling the following products and services:



**Changes in our business and markets**

According to leading cannabis market research firms like Headset and New Frontier Data, the North American cannabis industry is expected to experience compound annual growth on the order of 20%-25% over the foreseeable future. More US states are legalizing either medical or recreational use of cannabis products, and sometimes both. Although the market is well aware of how the cannabis sector is growing, it seems to be less aware of the non-cannabis CEA market, particularly the vertical farming segment which is growing nearly as fast as the cannabis market. Since the technical infrastructure and requirements for growing any plant in a controlled environment are similar, we believe that we can bring our engineering expertise to this other high growth market.

In light of these market changes we have updated our organic growth strategy which can be summarized as: *New Markets, New Products and Services, New Trade Name.*

- New Markets** - we will increase the addressable markets we serve - from primarily cannabis to the broader CEA market, including greenhouse and vertical farming facilities. We have already worked on several such non cannabis projects.
- New Products and Services** - we will expand our product and service range - expanding from exclusively environmental control to include most of the CEA technical infrastructure (see table below) and from facility selection to full lifecycle support after construction. In addition, we will increase our product and service range in each product category. We already provide some of these products and services, as noted below. As we do with environmental control, we will act as technology-agnostic engineers and assess each customer application, offering alternative designs and a select range of curated technologies.
- New Trade Name** - as we announced on May 4, 2021, we have enhanced our branding to Surna Cultivation Technologies to capture the changes in our capabilities and markets and to make it easier for prospects to find us.

**CEA Facility Technical Infrastructure**

		Existing	Add
 <b>Facility Selection &amp; Design</b>	Facility Selection – Key Requirements Guidance	●	
	Facility Design – Layout – Work Flow Process, Optimization		●
	Architectural Services		●
 <b>Technical Infrastructure</b>	Lighting		●
	Benching/Racking		●
	HVACD Equipment	●	
	CO <sub>2</sub> Design & Supply		●
	Water Filtration & Condensate Reclamation		●
	Irrigation & Fertigation System Design & Supply		●
	Wastewater Treatment		●
	Sensing & Control Technology	●	●
MEP Engineering	●		
 <b>Construction</b>	Construction Support Services	●	
 <b>Startup</b>	Startup & System Training	●	
 <b>Lifecycle</b>	SentryIQ® Monitoring & Alarm	●	
	Active Remote Monitoring Service		●
	Service & Maintenance	●	

Our primary objective in expanding our service and product offerings is to improve our customers’ operations and sustainability, increase customer acquisition, and increase our revenue and revenue recurrence.

*Customer Operations* - first and foremost we seek to understand our customers and build the most effective and efficient facility possible. We believe that we are uniquely positioned to engineer all of the complex components of a CEA facility into a holistic whole because of our dedicated engineering staff and our experience in over 800 projects including over 200 commercial facilities. Our 15 years' in the business has provided us a wide network of technology vendors from which we curate a selection of the best products. In addition, we are the leading experts in applying the most challenging component of the technical infrastructure, the environmental controls, and we have the knowledge required to engineer the interactions among the required components. A professional engineer (PE) license is not required for the design of any other component in the facility and this engineering knowledge is one of our greatest strengths.

*Sustainability* - indoor cultivation facilities, like data centers, are energy intensive. Several US states have implemented building code changes that place limits on the energy consumption allowed within cultivation facilities, and we anticipate that more states will do the same. Among our objectives is to provide our customers with the most energy-efficient alternatives for their infrastructure. Energy and resource efficiency is a high priority to us as engineers, and our most senior engineering staff hold the LEED (Leadership in Energy and Environmental Design) credential. Our CEO previously helped build a cleantech company, has been involved in the cleantech industry for over five years, and published a book on selling energy efficient technologies. We believe that we are in a position to lead the industry in sustainability initiatives which our customers will highly value.

*Customer Acquisition* - By offering Facility Selection & Design services we seek to build relationships with prospects at the earliest opportunity in the lifecycle of the cultivation business. By expanding our offerings to include nearly every piece of the technical infrastructure required in a facility we hope to engage at the earliest possible moment with the customer and earn the opportunity to provide all the products and services required for the facility. Our post-start-up, lifecycle services will help us maintain a relationship with the customer as long as the facility is in operation. Our observation is that our customers want to grow plants, not maintain the technical infrastructure of complex systems, and we believe that they will accept our offer to do so, as some already have.

*Revenue and Revenue Recurrence* - By offering most of the primary technical infrastructure components for a cultivation facility our revenue can be expanded. For example, if we are able to provide all of the primary components, our revenue on a project could be up to 200% higher than if we provided the environmental controls systems alone. In the past we did not have products or services to offer our customers after a facility was constructed. We have recently begun to offer maintenance services, and we believe that by expanding this service offering that we will be able to gain long-term recurring revenue on a subscription basis.

## Our Commercial-Scale Projects

During the first quarter of 2021, we entered into sales contracts for five new build projects and one retrofit project, each with a contract value over \$100,000, which we refer to as commercial-scale projects. These new contracts totaled \$5,008,000, which consisted of \$4,844,000 for the new build projects (97%) and \$164,000 for the retrofit project (3%).

## Our Bookings, Backlog and Revenue

During the three months ended March 31, 2021, we executed new sales contracts with a total contract value of \$5,499,000. During this same period, we had negative change orders of \$2,000. After adjustments for these change orders, our net bookings in the three months ended March 31, 2021 were \$5,497,000, representing an increase of \$1,860,000 (or 51%) from net bookings of \$3,637,000 in the fourth quarter of 2020.

Our first quarter 2021 bookings represent a 51% increase over the fourth quarter of 2020 and a 388% increase over the first quarter of 2020. However, there is no assurance that all bookings will be converted to revenue due to adjustments to the intended projects, delays and cancellations.

Our backlog at March 31, 2021 was \$11,578,000, an increase of \$3,130,000, or 37%, from December 31, 2020. The increase in backlog is the result of our higher net bookings and lower revenue in the first quarter. Revenue was lower primarily due to delays in production and delivery by some of our suppliers. Our backlog at March 31, 2021 includes booked sales orders of \$449,000 (4% of the total backlog) from several customers that we do not expect to be realized until 2022, if at all. We believe the sales orders in this portion of our backlog may be abandoned by our customer or ultimately cancelled.

The following table sets forth: (i) our beginning backlog (the remaining contract value of outstanding sales contracts for which we have received an initial deposit as of the previous period), (ii) our net bookings for the period (new sales contracts executed during the period for which we received an initial deposit, net of any adjustments including cancellations and change orders during the period), (iii) our recognized revenue for the period, and (iv) our ending backlog for the period (the sum of the beginning backlog and net bookings, less recognized revenue).

	For the quarter ended				
	March 31, 2020	June 30, 2020	September 30, 2020	December 31, 2020	March 31, 2021
Backlog, beginning balance	\$ 9,558,000	\$ 8,875,000	\$ 5,592,000	\$ 8,198,000	\$ 8,448,000
Net bookings, current period	\$ 1,127,000	\$ (1,601,000)	\$ 4,241,000	\$ 3,637,000	\$ 5,497,000
Recognized revenue, current period	\$ 1,810,000	\$ 1,682,000	\$ 1,635,000	\$ 3,387,000	\$ 2,367,000
Backlog, ending balance	\$ 8,875,000	\$ 5,592,000	\$ 8,198,000	\$ 8,448,000	\$ 11,578,000

The completion of a customer's *new* build facility project is dependent upon the customer's ability to secure funding and real estate, obtain a license and then build their cultivation facility so they can take possession of the equipment. Accordingly, the time it takes for these customers to complete a new build project, which corresponds to when we are able to recognize revenue, is driven by numerous factors including: (i) the large number of first-time participants interested in the indoor cannabis cultivation business; (ii) the complexities and uncertainties involved in obtaining state and local licensure and permitting; (iii) local and state government delays in approving licenses and permits due to lack of staff or the large number of pending applications, especially in states where there is no cap on the number of cultivators; (iv) the customer's need to obtain cultivation facility financing; (v) the time needed, and coordination required, for our customers to acquire real estate and properly design and build the facility (to the stage when climate control systems can be installed); (vi) the large price tag and technical complexities of the climate control and air sanitation system; (vii) the availability of power; and (viii) delays

As has historically been the case for the Company at each quarter-end, there remains significant uncertainty regarding the timing of revenue recognition of our backlog as of March 31, 2021. As of March 31, 2021, 17% of our backlog was attributable to customer contracts for which we have only received an initial advance payment to cover our engineering services (“engineering only paid contracts”). There are always risks that the equipment portion of our engineering only paid contracts will not be completed or will be delayed, which could occur if the customer is dissatisfied with the quality or timeliness of our engineering services, there is a delay or abandonment of the project due to the customer’s inability to obtain project financing or licensing, or the customer determines not to proceed with the project due to economic factors, such as declining cannabis wholesale prices in the state.

In contrast, after the customer has made an advance payment for a portion of the equipment to be delivered under the contract (“partial equipment paid contracts”), we typically are better able to estimate the timing of revenue recognition since the risks and delays associated with licensing, permitting and project funding are typically mitigated once the initial equipment payment is received. As of March 31, 2021, 83% of our backlog was attributable to partial equipment paid contracts.

We have provided an estimate in our condensed consolidated financial statements for when we expect to recognize revenue on our remaining performance obligations (i.e., our Q1 2021 backlog), using separate time bands, with respect to engineering only paid contracts and partial equipment paid contracts. We estimate that we will recognize approximately 96% of our Q1 2021 backlog during the remainder of 2021, or \$11.1 million. However, there continues to be significant uncertainty regarding the timing of our recognition of revenue on our Q1 2021 backlog. Refer to the *Revenue Recognition* section of note 1 in our condensed consolidated financial statements, included as part of this Quarterly Report for additional information on our estimate of future revenue recognition on our remaining performance obligations.

Our backlog, remaining performance obligations and net bookings may not be indicative of future operating results, and our customers may attempt to renegotiate or terminate their contracts for a number of reasons, including delays in or inability to obtain project financing or licensing or abandonment of the project entirely. Accordingly, there can be no assurance that contracts included in backlog or remaining performance obligations will actually generate revenues or when the actual revenues will be generated. Net bookings and backlog are considered non-GAAP financial measures, and therefore, they should be considered in addition to, rather than as a substitute for, our GAAP measures for recognized revenue, deferred revenue and remaining performance obligations. Further, we can provide no assurance as to the profitability of our contracts reflected in remaining performance obligations, backlog and net bookings.

## Results of Operations

### ***Comparison of Three Months Ended March 31, 2021 and 2020***

#### *Revenues and Cost of Goods Sold*

Revenue for the three months ended March 31, 2021 was \$2,367,000, compared to \$1,810,000 for the three months ended March 31, 2020, representing an increase of \$557,000, or 31%. The increase was primarily due to equipment revenue which included several of our new product offerings.

Cost of revenue increased by \$669,000, or 49%, from \$1,353,000 for the three months ended March 31, 2020 to \$2,022,000 for the three months ended March 31, 2021.

The gross profit for the three months ended March 31, 2021 was \$345,000 compared to \$457,000 for the three months ended March 31, 2020, a decrease of 25%. Gross profit margin decreased by ten percentage points from 25% for the three months ended March 31, 2020 to 15% for the three months ended March 31, 2021 primarily due to a decrease in the selling price of our equipment resulting in a decreased equipment margin, offset by a slight decrease in other variable costs as described below.

Our fixed costs (which include engineering, service, manufacturing and project management salaries and benefits and manufacturing overhead) totaled \$337,000, or 14% of total revenue, for the three months ended March 31, 2021 as compared to \$300,000, or 17% of total revenue, for the three months ended March 31, 2020. The increase of \$37,000 was primarily due to an increase in salaries and benefits (including stock-based compensation) of \$45,000, offset by a decrease in fixed overhead of \$8,000.

Our variable costs (which include the cost of equipment, outside engineering costs, shipping and handling, travel and warranty costs) totaled \$1,685,000, or 71% of total revenue, in the three months ended March 31, 2021 as compared to \$1,054,000, or 58% of total revenue, in the three months ended March 31, 2020. The increase in variable costs was primarily due to: (i) higher equipment costs of \$670,000 resulting from an increase of 17 percentage points for equipment costs as a percentage of total revenue, (ii) an increase in warranty expense of \$79,000, offset by (iii) a decrease in outside engineering costs of \$37,000, (iv) a decrease in other overhead of \$30,000, (v) a decrease in excess and obsolete inventory expense of \$20,000, (vi) a decrease of \$17,000 in shipping and handling costs, and (vii) a decrease in travel of \$14,000.

We continue to focus on gross margin improvement through a combination of, among other things, more disciplined pricing, better absorption of our fixed costs as we convert our increased bookings into revenue, and the implementation over time of lower-cost supplier alternatives.

#### *Operating Expenses*

Operating expenses decreased to \$1,030,000 for the three months ended March 31, 2021 from \$1,403,000 for the three months ended March 31, 2020, a decrease of \$373,000, or 27%. The operating expense decrease consisted of: (i) a decrease in selling, general and administrative expenses (“SG&A expenses”) of \$369,000, (ii) a decrease in product development expenses of \$32,000, offset by (iii) an increase in advertising and marketing expenses of \$28,000.

The decrease in SG&A expenses for the three months ended March 31, 2021 compared to the three months ended March 31, 2020, was due primarily to: (i) a decrease of \$141,000 in stock-related compensation expense to employees, consultants and directors, (ii) a decrease in accounting, consulting and other professional fees of \$92,000 (iii) a decrease of \$42,000 in salaries and benefits, (iv) a decrease of \$27,000 in travel expenses, (v) a decrease in fees paid to directors of \$23,000, (vi) a decrease in investor relations costs of \$13,000, (vii) a decrease in depreciation expense of \$12,000, (viii) decreased commissions and other sales related expenses of \$10,000, and (iv) a decrease in facility, office and other expenses of \$9,000.

The increase in marketing expenses was primarily due to (i) an increase in advertising and promotion of \$16,000, (ii) an increase in salaries, benefits and stock compensation of \$14,000, (iii) an increase in expenses for web development of \$9,000, offset by (iv) a decrease in expenses related to trade shows, outside services and other marketing expenses of \$11,000.

The decrease in product development costs was due to (i) a decrease in salaries and benefits (including stock compensation) of \$47,000, (ii) a decrease of \$2,000 in travel, (iii) a decrease in material costs of \$2,000, offset by (iv) an increase of \$18,000 in expenses for consulting.

#### *Operating Income (Loss)*

We had operating loss of \$686,000 for the three months ended March 31, 2021, as compared to an operating loss of \$946,000 for the three months ended March 31, 2020, a decrease of \$260,000, or 28%. The operating loss for the three months ended March 31, 2021 included \$59,000 of non-cash, stock-based compensation and \$17,000 of depreciation and amortization expense, compared to \$191,000 of non-cash, stock-based compensation and \$29,000 of depreciation and amortization expense for the three months ended March 31, 2020. Excluding these non-cash items, our operating loss decreased by \$117,000, or 16%.

#### *Other Income (Expense)*

We had other expense (net) of \$108,000 for the three months ended March 31, 2021 compared to other income (net) of \$8,000 for the three months ended March 31, 2020. Other expense for the three months ended March 31, 2021 consisted of expenses related to the settlement of litigation with a former employee.

#### *Net Income (Loss)*

Overall, we had net loss of \$793,000 for the three months ended March 31, 2021 as compared to a net loss of \$938,000 for the three months ended March 31, 2020, a decrease of \$145,000, or 15%. The net loss for the three months ended March 31, 2021 included \$59,000 of non-cash, stock-based compensation, \$67,000 of other stock-based expense (related to settlement of litigation with a former employee), and \$17,000 of depreciation and amortization expense, compared to \$191,000 of non-cash, stock-based compensation and \$29,000 of depreciation and amortization expense for the three months ended March 31, 2020. Excluding these non-cash items, our net loss decreased by \$68,000, or 9%.

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## **Financial Condition, Liquidity and Capital Resources**

### ***Cash, Cash Equivalents and Restricted Cash***

As of March 31, 2021, we had cash, cash equivalents and restricted cash of \$3,271,000, compared to cash and cash equivalents of \$2,285,000 as of December 31, 2020, an increase of 43%. The \$986,000 increase in cash and cash equivalents during the three months ended March 31, 2021, was primarily the result of cash provided by our operating activities of \$484,000 and proceeds from a note payable of \$514,000. Our cash is held in bank depository accounts in certain financial institutions. During the three months ended March 31, 2021, we held deposits in financial institutions that exceeded the federally insured amount. During the three months ended March 31, 2021, the Company transferred a balance of \$180,000 into a new bank account which was to be used for the sole purpose of paying certain warranty claims. The balance on this restricted bank account as of March 31, 2021 was \$86,697

As of March 31, 2021, we had accounts receivable (net of allowance for doubtful accounts) of \$27,000, inventory (net of excess and obsolete allowance) of \$519,000, and prepaid expenses of \$2,065,000 (including \$1,960,000 in advance payments on inventory purchases). While we typically require advance payment before we commence engineering services or ship equipment to our customers, we have made exceptions requiring us to record accounts receivable, which carry a risk of non-collectability especially since most of our customers are funded on an as-needed basis to complete facility construction. We expect our exposure to accounts receivable risk to increase as we pursue larger projects.

As of March 31, 2021, we had total accounts payable and accrued expenses of \$1,790,000, deferred revenue of \$6,087,000, accrued equity compensation of \$53,000, other current liabilities of \$37,000 and the current portion of operating lease liability of \$264,000. As of March 31, 2021, we had a working capital deficit of \$2,349,000, compared to a working capital deficit of \$2,220,000 as of December 31, 2020. The increase in our working capital deficit was primarily related to (i) an increase in our deferred revenue (which represents cash received from customers in advance of the performance of services or the delivery of equipment) of \$2,363,000, (ii) an increase in other current liabilities of \$37,000, offset by, (iii) an increase in cash of \$986,000, (iv) an increase in prepaid expenses and other of \$1,027,000, (v) and increase in inventory of \$192,000 and (vi) a decrease in accrued equity compensation of \$76,000.

We have never declared or paid any cash dividends on our common stock. We currently intend to retain all available funds and any future earnings for use in the operation and expansion of our business and do not anticipate paying any cash dividends in the foreseeable future.

### ***Summary of Cash Flows***

The following summarizes our approximate cash flows for the three months ended March 31, 2021 and 2020:

**For the Three Months  
Ended March 31,**

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	2021	2020
Net cash provided by operating activities	\$ 484,000	\$ (728,000)
Net cash used in investing activities	(12,000)	-
Net cash provided by financing activities	514,000	-
Net increase in cash	\$ 986,000	\$ (728,000)

### ***Operating Activities***

We incurred a net loss for the three months ended March 31, 2021 of \$793,000 and have an accumulated deficit of \$28,237,000 as of March 31, 2021.

Cash provided by operations for the three months ended March 31, 2021 was \$484,000 compared to cash used in operations of \$728,000 for the three months ended March 31, 2020, an increase in cash provided by operating activities of \$1,212,000.

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The increase in cash provided by operating activities during the three months ended March 31, 2021 was primarily attributable to: (i) a decrease of \$1,155,000 in cash used to fund working capital, (ii) a decrease of \$88,000 in non-cash operating charges, and (iii) a decrease in net loss of \$145,000.

The significant changes in working capital related to: (i) a \$2,363,000 increase in deferred revenue, (ii) an increase of \$1,027,000 in prepaid expenses and other, and (iii) an increase in inventory of \$192,000.

The significant change in non-cash operating charges was due to an increase for other share-based expense of \$67,000 related to a legal settlement.

### ***Investing Activities***

The \$12,000 cash used in investing activities during the three months ended March 31, 2021 was related to the purchase of property and equipment. The Company undertook no investing activities during the three months ended March 31, 2020.

### ***Financing Activities***

In February 2021, the Company entered into a note payable with its current bank in the principal amount of \$514,200, for working capital purposes. The Company undertook no financing activities during the three months ended March 31, 2020.

### ***Going Concern***

Our condensed consolidated financial statements for the quarter ended March 31, 2021, have been presented on a going concern basis, which contemplates the realization of assets and the satisfaction of liabilities in the normal course of business. Our independent registered public accounting firm included in its audit opinion on our consolidated financial statements for the year ended December 31, 2020, a statement that there is substantial doubt as to our ability to continue as a going concern, and our consolidated financial statements for the year ended December 31, 2020 were prepared assuming that we would continue as a going concern. We have determined that our ability to continue as a going concern is dependent on raising additional capital to fund our operations and ultimately on generating future profitable operations. There can be no assurance that we will be able to raise sufficient additional capital or eventually have positive cash flow from operations to address all of our cash flow needs. If we are not able to generate positive cash flow from operations or find alternative sources of cash, our business and shareholders will be materially and adversely affected. The foregoing factors raise substantial doubt about our ability to continue as a going concern for a period of one year from the date our condensed consolidated financial statements for the quarter ended March 31, 2021, are issued. Our condensed consolidated financial statements do not include any adjustment that might result from the outcome of this uncertainty.

The Company is subject to a number of risks similar to those of other similar stage and situated companies, including general economic conditions, its customers' operations and prospects for and ability to obtain project financing, and market and business disruptions, that include the outbreak of COVID-19, dependence on key individuals, successful development, marketing and branding of products; uncertainty of product development and generation of revenues; dependence on outside sources of financing; risks associated with research, development; dependence on third-party suppliers and collaborators; protection of intellectual property; and competition with larger, better-capitalized companies. Ultimately, the attainment of profitable operations is dependent on future events, including obtaining adequate financing to fulfill its development activities and generating a level of revenues adequate to support the Company's cost structure.

The Company also will be affected by constraints on the availability of capital to its customers and prospects who have commenced, or are contemplating, new or expanded cultivation facilities and the overall impact of the Covid-19 pandemic. The extent to which COVID-19 will impact the Company's business and financial results will depend on future developments, which are uncertain and cannot be predicted. The duration and likelihood of operational success going forward resulting from the fiscal year 2020 measures of adjusting the workforce reductions and cost-cutting measures are uncertain. If these actions do not meet management's expectations, or additional capital is not available, there is substantial doubt about the Company's ability to continue as a going concern. Other factors that will impact the Company's ability to continue operations include the market demand for the Company's products and services, the ability to service its customers and prospects, potential contract cancellations, project scope reductions and project delays, the Company's ability to fulfill its backlog, the management of working capital, and the continuation of normal payment terms and conditions for purchase of the Company's products. The Company believes its cash balances and cash flow from operations will be insufficient to fund its operations for the next twelve months. If the Company is unable to increase revenues, or otherwise generate cash flows from operations, there is substantial doubt about the Company's ability to continue as a going concern for a period of one year from the date the financial statements are issued. These consolidated financial statements do not include any adjustment that might result from the outcome of this uncertainty.

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## **Capital Raising**

We believe our cash balances and cash flow from operations will be insufficient to fund our operations for the next 12 months. If we are unable to increase revenues or otherwise generate cash flows from operations, we will need to raise additional funding to continue as a going concern. We will need to obtain financing in order to continue our operations and achieve our growth strategies. There can be no assurance that we will be able to raise the necessary financing, when and if needed, on acceptable terms or at all. If our operating results do not meet management's expectations, or additional capital is not available, management believes it can downsize or reorient operations to reduce certain expenditures. The precise amount and timing of our financing needs cannot be determined accurately at this time, and will depend on a number of factors, including the market demand for our products and services, management of working capital, and continuation of normal payment terms and conditions for purchase of our products and services.

There can be no assurance that the Company will be able to raise debt or equity financing in sufficient amounts, when and if needed, on acceptable terms or at all. The Company's ability to raise equity capital is also limited by the Company's stock price, and any such issuance could be highly dilutive to existing shareholders.

## **Inflation**

In the opinion of management, inflation has not and will not have a material effect on our operations in the immediate future. Management will continue to monitor inflation and evaluate the possible future effects of inflation on our business and operations.

## **Contractual Payment Obligations**

As of March 31, 2021, our contractual payment obligations consisted of a building lease. On January 2, 2018, the leased space was expanded to 18,600 square feet and the monthly rental rate increased to \$18,979 and beginning September 1, 2018, the monthly rent will increase by 3% each year through the end of the lease. Refer to *Note 2 - Leases* of the notes to the condensed consolidated financial statements, included as part of this Quarterly Report for a discussion of building lease.

During 2020, the Company entered into an agreement with its landlord to apply its rent deposit of \$52,600 to rent payments due during the period. The deposit required on the lease was reduced to approximately \$32,000 and is payable in 12 monthly installments from January through December of 2021. Further, the landlord also agreed to defer payment of fifty percent of the three months of lease payments (base rent only) for the period July to September 2020. The deferred lease payments amount to approximately \$30,000 and are payable in 12 monthly installments from January to December 2021.

## **Commitments and Contingencies**

Refer to *Note 7 - Commitments and Contingencies* of the notes to the condensed consolidated financial statements, included as part of this Quarterly Report for a discussion of commitments and contingencies.

## **Off-Balance Sheet Arrangements**

We are required to disclose any off-balance sheet arrangements that have or are reasonably likely to have a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures, or capital resources that are material to investors. As of March 31, 2021, we had no off-balance sheet arrangements. During the three months ended March 31, 2021, we did not engage in any off-balance sheet financing activities other than those included in the "Contractual Payment Obligations" discussed above and those reflected in Note 7 of our condensed consolidated financial statements.

## **Recent Developments**

Refer to *Note 11 - Subsequent Events* of the notes to condensed consolidated financial statements, included as part of this Quarterly Report for certain significant events occurring since March 31, 2021.

## **Critical Accounting Estimates**

This discussion and analysis of our financial condition and results of operations is based upon our condensed consolidated financial statements, which have been prepared in conformity with accounting principles generally accepted in the United States of America. Certain accounting policies are particularly important to the understanding of our financial position and results of operations and require the application of significant judgment by our management or can be materially affected by changes from period to period in economic factors or conditions that are outside of our control. As a result, they are subject to an inherent degree of uncertainty. In applying these policies, management uses their judgment to determine the appropriate assumptions to be used in the determination of certain estimates. Those estimates are based on our historical operations, our future business plans and projected financial results, the terms of existing contracts, observance of trends in the industry, information provided by our customers, and information available from other outside sources, as appropriate. Actual results could materially differ from those estimates. Key estimates include: allocation of transaction prices to performance obligations under contracts with customers, standalone selling prices, timing of expected revenue recognition on remaining performance obligations under contracts with customers, valuation of intangible assets, valuation of equity-based compensation, valuation of deferred tax assets and liabilities, warranty accruals, accounts receivable and inventory allowances, and legal contingencies.

## **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are a smaller reporting company, as defined by Rule 12b-2 of the Exchange Act, therefore are not required to provide the information under this item.

## **ITEM 4. CONTROLS AND PROCEDURES**

### **Evaluation of Disclosure Controls and Procedures**

Our management or the participation of our Chief Executive Officer and our Principal Financial and Accounting Officer, which positions are currently held by the same person, has evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act), as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our Chief Executive Officer and Principal Financial and Accounting Officer concluded that as a result of material weakness in our internal control over financial reporting as described in Item 9A of our Annual Report on Form 10-K for the year ended December 31, 2020 filed with the SEC, our disclosure controls and procedures were not effective as of March 31, 2021.

We did not maintain effective controls over certain aspects of the financial reporting process because: (i) we lack a sufficient complement of personnel with a level of accounting expertise and an adequate supervisory review structure that is commensurate with our financial reporting requirements, (ii) there is inadequate segregation of duties due to the limitation on the number of our accounting personnel, and (iii) we have insufficient controls and processes in place to adequately verify the accuracy and completeness of spreadsheets that we use for a variety of purposes including revenue, taxes, stock-based compensation and other areas, and place significant reliance on, for our financial reporting.

We intend to take appropriate and reasonable steps to make the necessary improvements to remediate these deficiencies. We are committed to continuing to improve our financial organization including, without limitation, expanding our accounting staff and improving our systems and controls to reduce our reliance on the manual nature of our existing systems. However, due to our size and our financial resources, remediating the several identified weaknesses has not been possible and may not be economically feasible now or in the future.

### **Changes in Internal Control over Financial Reporting**

There were no changes identified in connection with our internal control over financial reporting during the three months ended March 31, 2021, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **PART II — OTHER INFORMATION**

### **Item 1. Legal Proceedings**

As of December 31, 2019, there were 6,750,000 restricted stock units that had not been settled due to a dispute with a former employee over the required withholding taxes to be paid to the Company for remittance to the appropriate tax authorities. The Company commenced an arbitration action against the former employee regarding the dispute. The former employee also made claims in the arbitration action against the Company for unpaid wages. As stated in a pleading in the arbitration, on March 9, 2020, the Company issued the former employee 6,750,000 shares of the Company's common stock in settlement of these restricted stock units after taking measures to mitigate the Company's exposure to penalties and liability for the failure to properly withhold income taxes. The Arbitrator issued an interim award of approximately \$10,000 in the Company's favor and a finding against the former employee. Effective June 9, 2020, the Arbitrator issued his final award in the Company's favor in the Colorado arbitration. The Arbitrator found against the former employee and awarded the Company costs of \$33,985, with interest at 8% per year. Effective July 22, 2020, the Colorado Court confirmed the Arbitration award and entered a final judgement in favor of the Company and against the former employee. The Company pursued collection of this debt and has now collected the debt owed. This former employee continued to pursue separate litigation against the Company for recovery of alleged consulting fees owed to him for the 2015 calendar year prior to his appointment as an executive officer of the Company. Effective March 30, 2021, this separate litigation has now been settled. While the Company disputed the merits of the claims, the Company has agreed and will be obliged to pay \$40,000 over eight months and to issue upon execution of the settlement agreement an aggregate of 1,000,000 shares of common stock of the Company. These shares were issued on April 8, 2020 as "restricted securities," subject to a lock-up agreement of six months, without registration rights, and pursuant to a private placement exemption. The settlement agreement also included mutual releases and no admission of liability.

Other than as set forth in the preceding paragraph, we are not currently a party to any material legal proceedings, nor are we aware of any pending or threatened litigation that would have a material adverse effect on our business, operating results, cash flows, or financial condition should such litigation be resolved unfavorably. We have and will continue to have commercial disputes arising in the ordinary course of our business.

### **Item 1A. Risk Factors**

In addition to the information set forth in this Form 10-Q, you should also carefully review and consider the risk factors contained in our other reports and periodic filings with the SEC, including, without limitation, the risk factors and uncertainties contained under the caption "Item 1A—Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2020 that could materially and adversely affect our business, financial condition, and results of operations. The risk factors discussed in that Form 10-K do not identify all risks that we face because our business operations could also be affected by additional factors that are not known to us or that we currently consider to be immaterial to our operations. There have been no material changes in the significant factors that may affect our business and operations as described in "Item 1A—Risk Factors" of the Annual Report on 10-K for the year ended December 31, 2020 other than as set out below:

### **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None.

### **Item 3. Defaults upon Senior Securities**

None.

### **Item 4. Mine Safety Disclosures**

Not applicable

### **Item 5. Other Information**

None.

## Item 6. Exhibits

The documents listed in the Exhibit Index of this Form 10-Q are incorporated by reference or are filed with this Form 10-Q, in each case as indicated therein (numbered in accordance with Item 601 of Regulation S-K).

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### SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

SURNA INC.  
(the "Registrant")

Dated: May 11, 2021

By: /s/ Anthony K. McDonald

Anthony K. McDonald  
Chief Executive Officer and President  
(Principal Executive Officer)

Dated: May 11, 2021

By: /s/ Anthony K. McDonald

Anthony K. McDonald  
Principal Financial and Accounting Officer

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### EXHIBIT INDEX

Exhibit Number	Description of Exhibit
31.1 *	<a href="#">Certification of Principal Executive Officer, pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>
31.2 *	<a href="#">Certification of Principal Financial and Accounting Officer, pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>
32.1**	<a href="#">Certification of Principal Executive Officer, pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>
32.2**	<a href="#">Certification of Principal Financial and Accounting, pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>
101.INS*	XBRL Instance Document
101.SCH*	XBRL Taxonomy Schema
101.CAL*	XBRL Taxonomy Calculation Linkbase
101.DEF*	XBRL Taxonomy Definition Linkbase
101.LAB*	XBRL Taxonomy Label Linkbase
101.PRE*	XBRL Taxonomy Presentation Linkbase

\* Filed herewith.

\*\* Furnished herewith.

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**CERTIFICATION PURSUANT TO SECTION 1350, CHAPTER 63 OF TITLE 18, UNITED STATES CODE, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q for the quarter ended March 31, 2021 (the "Report") of Surna Inc. (the "Registrant"), as filed with the Securities and Exchange Commission on the date hereof, I, Anthony K. McDonald, the Chief Executive Officer of the Registrant, hereby certify, to the best of my knowledge, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Registrant.

*/s/ Anthony K. McDonald*

Name: Anthony K. McDonald,  
Chief Executive Officer

Date: May 11, 2021

This certification accompanies this Quarterly Report on Form 10-Q pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not be deemed filed by the Company for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Such certification will not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except to the extent that the Company specifically incorporates it by reference.

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**CERTIFICATION PURSUANT TO SECTION 1350, CHAPTER 63 OF TITLE 18, UNITED STATES CODE, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q for the quarter ended March 31, 2021 (the "Report") of Surna Inc. (the "Registrant"), as filed with the Securities and Exchange Commission on the date hereof, I, Anthony K. McDonald, the Principal Financial and Accounting Officer of the Registrant, hereby certify, to the best of my knowledge, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Registrant.

*/s/ Anthony K. McDonald*

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Name: Anthony K. McDonald,  
Principal Financial and Accounting Officer  
Date: May 11, 2021

This certification accompanies this Quarterly Report on Form 10-Q pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not be deemed filed by the Company for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Such certification will not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except to the extent that the Company specifically incorporates it by reference.

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